The board's annual report 2023 Håndverksgruppen Group AS

Nature and place of residence of the business

Håndverksgruppen Group AS (HG) is a leading Northern European group that performs all types of surface treatment services - painting, flooring, masonry and tiling. HG carries out everything from medium sized turnkey contracts to mainly smaller, individual assignments with the emphasis on rehabilitation work (often called rehabilitation and maintenance or R&M) in the business-to-business segment (B2B). R&M work varies significantly in scope, with everything from painting a wall after an insurance claim to in some rare cases extensive rehabilitation of several buildings, both internal surfaces and external facade rehabilitation. During 2023, the strong growth continued with the inclusion of craft businesses in Sweden, Norway and the first two in Germany into the group - a total of 32 craft businesses (40 companies) were incorporated in 2023. Growth continues as planned in 2024 and in the first quarter 5 craft businesses have been incorporated into HG - all well-run, profitable and with people and culture that fit in well with HG.

The group was established in July 2020 with 30 Norwegian craft companies which today are wholly owned subsidiaries of HG Håndverksgruppen Norge AS with Håndverksgruppen Group AS as the parent of the group. Since then, until the end of 2023, a further 104 craft businesses have been incorporated in Norway, Sweden, Denmark, and Germany.

The company's operations in Norway have covered the entire country since the formation of the group in 2020. The companies in Sweden are also spread across the country enabling us to deliver on national or regional agreements. In Denmark, two of the companies are located in Zealand and two in Jutland. HG's first two craft businesses in Germany were included into the group in 2023 and are located in the south of Germany. The group's head office is in Oslo and each country has a service office that supports, coordinates, and follows up operations per country which are also HG's main segments. During the financial year, the name of the parent company was changed to Håndverksgruppen Group AS from Håndverksgruppen Norge AS.

Statement of the annual accounts

2023 was another good year with strong growth through especially the inclusion of craft businesses into the group, but also a good organic growth in a challenging market. As expected, the market became more demanding throughout the year driven by macro-economic conditions resulting in a decline in new construction activity across all countries where HG is represented. Although the general trend is reduced activity in the new build market, there are large local variations and thus also impact HG's companies differently. A large number of HG companies improved profits in 2023 compared to 2022. In 2023, the new construction market in Sweden had a weaker development than in Norway. The companies have continued their good cooperation on projects and sharing of best practice across the companies, which improves our resilience in a more challenging market. The increase in raw material prices was more stable than in 2022, however, the price increases continue to cause some challenges for both customers and HG's craft businesses. For the 2023 annual accounts, the group has changed the accounting standard from Norwegian GAAP to IFRS and this is described in more detail in the notes to the financial statements.

Total operating income in the group amounted to TNOK 5 958 605 and the annual profit after tax was TNOK 82 697.

The group did not carry out research and development during the year.

Total cash flow from operations in the group was TNOK 392 575, while the operating result for the group amounted to TNOK 248 333. The difference is mainly due to depreciation and amortization expense of non-current assets.

The group's cash and cash equivalents was TNOK 428 571 as of December 31, 2023. The Group's liquidity position is deemed sufficient to fund its growth and operations and is regularly assessed by the treasury function.

Additional loan financing was added in 2023 to support future growth. For more information on our credit financing see the notes to the financial statements.

Total assets at the end of the year was TNOK 4 658 815 and the equity share was 25%.

Own shares

The company does not hold any own shares.

Future development

Håndverksgruppen Group AS works to build a leading, nationwide offer to our customers, and we want to be known for quality, sustainability and responsibility. The group has the ambition to lead the way in sustainability and has established a sustainability strategy and carried out measures such as the implementation of ethical guidelines with zero tolerance against corruption, harassment of any type, and bribery. People, the environment and responsible management are priority areas for HG's sustainability strategy, and these have been chosen based on their importance to HG and that we can make a difference and show the way for the entire industry. The effort has produced results through 2023. For example, HG increased the proportion of apprentices from 9.2% to 9.7% and the number who completed the HG school increased from 342 to over 500. Throughout the year, over 7000 m2 of floor was renovated and not replaced, and this saves the environment from large amounts of waste, and the mandatory training of all employees in HG's ethical guidelines are examples of HG's high ambitions and level of activity in sustainability.

Growth will primarily come from including new, solid craft businesses with a strong local and regional market position, and new companies will increasingly be included in the new HG markets, Denmark and Germany. HG Sweden, and to an even greater extent HG Norway, has solid national coverage, but we will also continue to include companies going forward. HG will continue to grow within the existing core business; paint, flooring, masonry and tiling, improve the standards for quality and efficiency in the industry and at the same time move the industry in a more sustainable direction. Norway is the largest segment, and the priority has shifted to further develop best practice and increasing turnover on national agreements. In 2023, the strong growth in Sweden continued with the inclusion of 35 companies and this strengthened our presence in the east and west in addition to providing coverage in the south and north. HG entered the Danish market in late 2022 with the inclusion of 13 craft businesses, and 2023 was used in Denmark to

establish the foundation for further growth. Cooperation between the Danish companies began quickly, and it wasn't long before they collaborated to tender for and win a national contract for a Danish fitness chain. The preparatory work for entering into Germany has been going on for some period of time with market analyses and the establishment of contacts with relevant networks in the industry, and in 2023 the first two German crafts businesses became part of HG.

War in Europe and rising interest rates have a slowing effect on the economy in general, which has mainly had an impact on the new build construction market segment. HG is mainly exposed to the R&M market with professional customers (B2B), which has a more stable development. The intensity of competition increases in periods of lower demand, but at the same time HG operates in a customer segment where quality and efficiency are crucial and HG's craft companies have extensive experience delivering in accordance with high customer requirements. The interest rate level now seems to have leveled out and the discussion in the media has shifted to when the first interest rate cut will come. Expectations of lower interest rates and increased property prices are positive drivers for increased activity in HG's markets and HG's companies are preparing for further organic growth.

Financial risk

Through its activities, the Group is exposed to various types of financial risks. Financial risks refer to fluctuations in the Group's earnings and cash flow as a result of changes in exchange rates, interest rates, refinancing and credit risks. The objective is to mitigate the financial risk to the greatest extent possible. For more information on financial risk management see the notes to our financial statements.

Market risk

The company is exposed to changes in interest rates, as the company has floating interest rate debt. Furthermore, changes in the level of interest rates can affect investment opportunities in future periods.

Foreign currency exchange risk arises when individual Group entities enter into transactions denominated in a currency other than their functional currency. The transactions of the operating entities are denominated in the local currency, thus there is little or no currency exposure from operating activities. Translation exposure arises when foreign subsidiaries' results and net assets are translated into Norwegian kronor. For the Group translation risks arise for the subsidiaries in Sweden, Denmark and Germany. Assets and liabilities in foreign currency are translated at the closing rate.

The Group has currency exposure related to financing as the parent is funding the subsidiaries in their local currency, thus movements of SEK/NOK, DKK/NOK and EUR/NOK exchange rates impact the profit and loss statements within finance, net. The currency exposure from the financing of the subsidiary in Sweden is reduced as part of the external financing of the parent is in SEK. The Company is currently not using financial derivatives to hedge any currency risk.

Credit risk

The risk of loss on receivables is assessed as low for the group. The turnover is spread over a large number of mainly medium and small projects and customers, hence individual projects or individual customers will not have a significant impact on the group. Developments in market conditions are followed closely to

capture any structural changes such as a result of the war in Ukraine. The Group limits the exposure to credit risk with upfront payments and continuous invoicing and collection.

Liquidity risk

Liquidity risk is the risk that the Group may encounter difficulty in meeting its obligations associated with financial liabilities. The objective is for the Group to be able to meet its financial commitments in upswings as well as downturns without significant unforeseen costs.

The company considers the liquidity position in the company to be good. The company continues to focus on working capital optimization, especially through faster invoicing and reduction of the credit period.

Going concern

In accordance with Section 3-3a of the Accounting Act, it is confirmed that the prerequisites for going concern are present. The assumption is based on profit and cash flow forecasts for 2024 and the group's long-term strategic forecasts for the years ahead. The group is in a healthy economic and financial position.

The parent company and disposition of the year's profit

The board proposes the following disposition of the annual profit in Håndverksgruppen Group AS:

Other equity TNOK 40 956

Total allocated TNOK 40 956

The proposal is based on the owners' assessment of the company's capital structure.

Work environment

Sickness absence in the group was 6.6% of total working hours in 2023 compared to 6.7% in 2022. There are no longer reports of COVID-related absence.

Work with safety and health is a high priority in HG. We want to create a safe and healthy work environment through a strong safety culture for our employees, so everyone gets home safe for dinner - every day! That's why we have intensified our focus on occupational health and safety through ongoing safety campaigns in all our companies. Safety is everyone's responsibility, and our goal is to avoid injuries, illness and ailments caused by the working environment. In the field of safety, this means avoiding work-related accidents that result in serious injuries and absenteeism, and HG's companies report monthly on injuries that lead to sick leave and regularly share examples of incidents to raise awareness of safety. When it comes to health, we strive for employees to have an ergonomically correct working situation and to avoid health-damaging stress through contact with chemicals, noise or dust. Our continuous improvement initiatives are related to ergonomics/posture, use of safe job analysis (SJA), working at heights, cutting

injuries, driving safety, protective equipment and chemicals. To ensure compliance with routines and the use of safety equipment, and the awareness work takes place in several channels including the HG school, craftspeople meetings and general manager meetings to name a few. During 2023, a total of 110 injuries, predominantly minor injuries such as cuts and bruises, have been registered which have resulted in one day of absence or more. Development of employees and talent development is also a high priority in the HG companies. We offer training for employees and strive to retain our experienced and competent employees. HG is of the opinion that diversity is important to preserve a good working environment, and we believe that diversity in terms of background, skills and gender is important for our success. The group works actively to follow up the requirements as a result of the extended activity obligation under the Equality and Discrimination Act, both by training all employees in HG's ethical guidelines and ongoing working environment surveys. We also want to take care of the future development of the professions in our companies. Therefore, we have a strong focus on apprentices and aim to have an apprenticeship share of at least 10%.

The culture in Håndverksgruppen is characterized by strong cohesion within the individual company and between managers in the various subsidiaries. The culture in craft companies that wish to become part of HG is carefully assessed before they are incorporated as part of HG.

Equality and discrimination

HG aims to be a workplace where there is no discrimination due to ethnicity, gender, outlook on life or orientation. As an integral part of our leadership programs at HG school, we train our leaders in "inclusive leadership". This applies, for example, to matters relating to pay, advancement, recruitment and general development opportunities. Of the Group's board of directors seven board members, there are two women and five men, and of the eight who make up the group management, one is a woman. Of the group's employees, there are 12% women and 88% men.

The group's work to promote equality and combat discrimination is an integral part of everyday life in several areas. In our recruitment campaigns, we try to attract employees from different backgrounds by highlighting aspects of the craft profession that may not have been known to the general public. We use both women and men, young and old in our recruitment campaigns to show that the craft is suitable for everyone. The recruitment material for apprentices is fronted by one of our female apprentices. All employees undergo training in the group's ethical guidelines as part of the onboarding program, an online whistleblower channel has been set up, the working environment is regularly measured and all managers complete courses in "everyday management" to name a few. Training material and information campaigns have been prepared to increase awareness and competence to counter discrimination and to contribute to increased equality and diversity. At the HG school, equality, diversity, and discrimination are central themes. We have a good overview of salary formation at head office, as well as among our regional managers and General Managers in our subsidiaries, and ensure with an annual process that this is not discriminatory. Salary formation in the subsidiaries is local and is determined by the individual General Manager in line with local needs and our ethical guidelines.

Board liability insurance

Insurance has been taken out for the members of the board and the general manager (board liability insurance) for their possible liability towards the company and third parties.

Environment

Håndverksgruppen has the ambition to be leading and forward-looking in many areas, including the environment, social responsibility, and business ethics. In a world where increasing high demands are placed on efficiency and competition between companies is getting tougher, the environment is becoming even more important.

Environmental focus and maintenance must reflect the company's vision and contribute to the employees being inspired to meet the desired goals. Our companies must be environmental beacon certified or ISO14001 certified. We will explore solutions that promote reuse, rather than always choosing new materials. The first bid for quality is professionalism, and HG is the Nordic region's largest group within surface treatment that works targeted towards defined target groups. The HG brand is our seal of quality, and we paint, brick, wallpaper, lay floors and tiles according to the strict requirements. HG has for three years reported on greenhouse gas emissions within Scope 1 and Scope 2. In 2022, we also carried out a screening of Scope 3 and relevant areas for reporting. In 2023, we have continued to work on understanding more about where our greenhouse gas emissions come from, in addition to quarterly reporting on greenhouse gas emissions to be able to measure similar developments throughout the year. The company's statement in accordance with the Transparency Act was made available on the company's website by the statutory deadline of 30 June 2023.

No significant events have occurred after the balance sheet date, with the exception of the incorporation of new companies which HG consider to be part of normal operations.

Oslo, 28.06.2024 ¹			
Per Wiking Sjöstrand	Erik Nelson	Marina Lønning	
Chairperson of the Board	Board member	Board member	
Trond Sigurd Tørdal	Eirik Hjeltnes Wabø	Dirk Brouwers	
Board member	Board member	Board member	
Christina Hegg Board member	Øyvind Ivar Emblem CEO		

¹ The document is signed electronically and therefore has no hand-written signatures.

FINANCIAL STATEMENTS HÅNDVERKSGRUPPEN GROUP AS

Income statement Håndverksgruppen Group AS

For the year ended December 31

	Note	2023	2022
(All figures in NOK 1 000)			
Operating expenses			
Employee benefit expenses	1	381	-
Other operating expenses	1,2	12 149	4 346
Total operating expenses		12 530	4 346
Operating result		- 12 530	- 4 346
Finance income and expense			
Finance income	2,3	228 371	56 984
Finance expense	2,3	163 132	51 861
Net finance income and expense		65 240	5 124
Profit before tax		52 710	778
Tax expense	5	11 754	100
Profit		40 956	677
Total net profit or loss attributable to:			
Other equity	6	40 956	677

Balance sheet Håndverksgruppen Group AS

Assets	Note	2023	2022
(All figures in NOK 1 000)			
Non-current assets			
Non-current assets			
Intangible assets			
Deferred tax asset	5	3 473	-
Total Intangible assets		3 473	-
Non-current financial assets	2.7	4 5/4 075	4 272 205
Investments in subsidiaries	2,7	1 561 975	1 372 385
Loan to group companies	2	-	205 507
Total non-current financial assets		1 561 975	1 577 892
Total non-current assets		1 565 449	1 577 892
Current assets			
Debtors			
Other short term receivables		1 668	262
Receivables from group companies	2	1 596 707	1 055 286
Total receivables		1 598 375	1 055 548
Cash and cash equivalents	8	81 254	100 409
Cash and cash equivalents	O	01 234	100 409
Total current assets		1 679 629	1 155 957
-		20/2076	0.700.045
Total assets		3 245 078	2 733 849

Equity and liabilities	Note	2023	2022
(All figures in NOK 1 000)			
Equity			
Share capital	6,9	499	488
Share premium	6	936 743	846 401
Total paid-up equity	<u> </u>	937 243	846 888
Retained earnings			
Other equity	6	41 237	830
Total retained earnings		41 237	830
Total equity		978 480	847 718
Total equity		770 400	047 710
Non-current liabilities			
Liabilities to credit institutions	4	1 753 600	1 059 066
Total non-current liabilities		1 753 600	1 059 066
Current liabilities			
Trade payables		3 640	6
Income tax payable	5	15 228	-
Liabilities to group companies	2	458 880	813 523
Other current liabilities		35 251	13 536
Total Current liabilities		512 998	827 065
Total liabilities		2 266 598	1 886 131
Total equity and liabilities		3 245 078	2 733 849

Oslo, June 28 2024²

Per Wiking Sjöstrand	Erik Nelson	Dirk Brouwers	Marina Lønning
Chairperson of the Board	Board member	Board member	Board member
Trond Sigurd Tørdal	Eirik Hjeltnes Wabø	Christina Hegg	Øyvind Ivar Emblem
Board member	Board member	Board member	CEO

 $^{^{\}rm 2}$ The document is signed electronically and therefore has no hand-written signatures.

Cash flow for the year ended December 31

		2023	2022
(All figures in NOK 1 000)			
Cash flow from operating activities			
Profit before tax		52 710	778
Change in accounts payable		3 633	- 94
Items classified as investment or financing activities		- 97 719	- 14 737
Change in other working capital items	•	20 309	8 540
Cash flow from operations		- 21 067	- 5 514
Cash flow from investment activities			
Proceeds from group contributions		14 737	15 880
Payment of group contributions		- 350 000	-
Payments to buy shares in subsidiaries	•	- 305	- 4 709
Net change in intra group receivables/payables	•	- 357 055 ¹	- 572 721
Cash flow used in investing activities		- 692 623	- 561 550
Financing activities			
Proceeds from the issuance of new long-term liabilities	•	694 534	566 984
Cash flow from financing activities		694 534	566 984
Net increase/decrease in cash and cash equivalents		- 19 155	- 80
Cash and cash equivalents at beginning of year		100 409	100 489
Cash and cash equivalents at end of year		81 254	100 409

Accounting principles

The parent company annual accounts of Håndverksgruppen Group AS have been prepared in conformity with the provisions of the Norwegian Accounting Act and good accounting practice.

Consolidation

The group accounts include Håndverksgruppen Group AS and companies where Håndverksgruppen Group AS has a controlling influence.

Use of estimates

In the preparation of the annual accounts estimates and assumptions have been made that have affected the profit and loss account and the valuation of assets and liabilities, and uncertain assets and liabilities on the balance sheet date in accordance with generally accepted accounting practice. Areas which to a large extent contain such subjective evaluations, a high degree of complexity, or areas where the assumptions and estimates are material for the annual accounts, are described in the notes.

Foreign currency

Foreign currency transactions are translated at the exchange rate on the date of the transaction. Monetary foreign currency items are translated to NOK at the exchange rate on the balance sheet date. Non-monetary items that are measured at historical cost in a foreign currency are translated to NOK using the exchange rate on the transaction date. Non-monetary items that are measured at fair value in a foreign currency are translated to NOK using the exchange rate on the measurement date. Exchange rate fluctuations are posted to the profit and loss account as they arise within net finance income and expense, see note 3.

Tax

The tax charge in the profit and loss account consists of tax payable for the period and the change in deferred tax. Deferred tax is calculated at the tax rate at 22 % on the basis of tax-reducing and taxincreasing temporary differences that exist between accounting and tax values, and the tax loss carried forward at the end of the accounting year. Tax-increasing and tax-reducing temporary differences that reverse or may reverse in the same period are set off and entered net. The net deferred tax receivable is entered on the balance sheet to the extent that it is likely that it can be utilised.

Classification and valuation of assets

Current assets and short-term liabilities consist normally of items that fall due for payment within one year of the balance sheet date, as well as items related to the stock cycle. Current assets are valued at the lower of acquisition cost and fair value. Short-term liabilities are entered on the balance sheet at the nominal amount at the time of the transaction.

Subsidiaries

Subsidiaries are valued using the cost method in the parent company accounts. The investment is valued at acquisition cost for the shares unless a write-down has been necessary. A write- down to fair value is made when a fall in value is due to reasons that cannot be expected to be temporary and such write-down must be considered as necessary in accordance with good accounting practice. Write- downs are reversed when

the basis for the write-down is no longer present. Dividends, group contributions and other distributions from subsidiaries are posted to income in the same year as provided for in the distributor's accounts. To the extent that dividends/ group contributions exceed the share of profits earned after the date of acquisition, the excess amounts represent a repayment of invested capital, and distributions are deducted from the investment's value in the balance sheet of the parent company.

Receivables

Receivables from customers and other receivables are entered at par value after deducting a provision for expected losses. The provision for losses is made on the basis of an individual assessment of the respective receivables. In addition, an unspecified provision is made to cover expected losses on claims in respect of customer receivables.

Related party transactions

Håndverksgruppen Group AS offers financial services to group companies related to financing and liquidity management. Occasionally Håndverksgruppen Group AS receives services related to corporate governance from group companies. The pricing of related party transactions are based on the arm's length principle.

Cash and cash equivalents

Håndverksgruppen Group AS is the formal owner of the cash pool arrangement in Håndverksgruppen, arranged to optimize the cash balances of the legal entities in the group. The funds held by Håndverksgruppen Group AS in the cash pool arrangement are classified as cash and cash equivalents. The positions held by the subsidiaries in the cash pool arrangement are classified as receivables from group companies or liabilities to group companies in the balance sheet dependant on the position. Positions related to the cash pool are classified as current.

Cash flow statement

The cash flow statement has been prepared using the indirect method. Cash and cash equivalents consist of cash in hand and bank deposits.

Certain items within the cash flow for financial year 2022 have been reclassified to match the 2023 cash flow presentation, specifically related to capital increases and investment in subsidiaries.

Note 1. Employee benefit expenses and remuneration to auditors

(All figures in NOK 1 000)	2023	2022
Board fees	370	-
Other benefits	11	-
Total	380	-

In 2023 and 2022 the company employed 0 man-years and paid no remuneration to leading personnel.

	2023	2022
Statutory audit	52	1 278
Other non-auditing services	268	321
Total	320	1 599

All amounts exclude VAT.

Note 2. Related party transactions

The following internal transactions have taken place in 2023:

(All figures in NOK 1 000)	2023
Cost of services	1 135
Group contribution recognized as income	97 719
Interest received	88 482
Interest paid	- 24 034

The balance sheet includes the following amounts from related party transactions:

	2023	2022
Group contributions received	97 719	14 737
Cash pool receivables	422 092	612 236
Other receivables and loans	1 076 896	633 820
Total	1 596 707	1 260 793
	2023	2022
Group contributions declared	0	350 000
Cash pool payables	443 402	437 039
Other receivables and loans	15 478	26 483
Total	458 880	813 523

Note 3. Finance income and expense

(11	figures	in	NOK	1	000)
IAU	Higures	Ш	NUN	1	UUUI

Finance income	2023	2022
Group contribution recognized as income	97 719	14 737
Interest income from companies in the same group	88 482	35 547
Interest income	8 200	6 203
Other financial income (fx gains)	33 970	497
Total finance income	228 371	56 984
Finance expense	2023	2022
Interest costs to companies in the same group	24 034	6 066
Interest expense	111 507	40 856
Other financial expense (fx losses)	27 590	4 939
Total finance expense	163 132	51 861

Note 4. Liabilities to credit institutions

Interest-bearing debt 31.12.2023	Currency	Maturity	Nominal value	Carrying amount
(All figures in NOK 1 000)				
Facility A1	NOK	01.01.2027	350 000	350 000
Facility A2	NOK	01.01.2027	558 998	558 998
Facility B	NOK	01.01.2027	336 060	336 060
Facility C	SEK	01.01.2027	502 016	508 542
Loan Facilities				1 753 600

Interest-bearing debt 31.12.2022	Currency	Maturity	Nominal value	Carrying amount
(All figures in NOK 1 000)				
Facility A1	NOK	01.01.2027	350 000	350 000
Facility A2	NOK	01.01.2027	636 879	636 879
Facility B	NOK	01.01.2027	72 187	72 187
Loan Facilities				1 059 066

Note 5. Taxes

(All figures in NOK 1 000)	2023	2022
Income tax expense:		
Current income tax	15 228	-
Changes in deferred tax	- 3 473	100
Total income tax expense	11 754	100
Taxable income:		
Profit before tax	52 710	778
Permanent differences	718	- 321
Changes in temporary differences	-	- 457
Limitation of interest expense	15 788	=
Taxable income	69 216	- 0
Calculation of effective tax rate:		
Profit before tax	52 710	778
Calculated tax on profit before tax	11 596	171
Tax effect of permanent differences	158	- 71
Limitation of interest expense	3 473	-
Tax expense	15 228	100
Effective tax rate	22,3 %	12,9 %
Temporary differences and tax positions		
Interest deductions carried forward	- 15 788	-
Total temporary differences and tax positions	- 15 788	-
Tax losses carried forward	-	-
Basis for deferred tax	- 15 788	-
Net deferred tax asset	- 3 473	-

Note 6. Equity

	Share	Share	Other	Total	
(All figures in NOK 1 000)	capital	premium	equity	equity	
Equity as of. 01.01.2023	488	846 806	424	847 718	
Profit for the year	-	-	40 956	40 956	
Capital contribution	12	89 937	- 143	89 806	
Equity as of 31.12.2023	499	936 743	41 237	978 480	

Note 7. Subsidiaries

		Acquisition		Voting
Subsidiary	Office	registered	Ownership	rights
HG Håndverksgruppen Norge AS	Oslo, Norway	01.08.2020	100 %	100 %
HG Håndverksgruppen AB	Stockholm, Sweden	22.06.2022	100 %	100 %
HG Danmark ApS	Hellerup, Denmark	30.09.2022	100 %	100 %
Handverksgruppen Deutschland GmbH	Köln, Germany	30.09.2023	100 %	100 %

(All figures in NOK 1 000)

			Profit or
Subsidiary	Book value	Equity*	loss*
HG Håndverksgruppen Norge AS	887 282	1 093 184	88 318
HG Håndverksgruppen AB	485 103	530 770	- 55 348
HG Danmark ApS	189 286	203 130	16 251
Handverksgruppen Deutschland GmbH	305	- 10 252 ·	10 376
	1 561 975	1 816 832	38 845

Investments in subsidiaries are recognized according to the cost method in the company's financial statements.

Note 8. Bank deposits

Funds standing on the tax deduction account (restricted funds) are NOK 0.

^{*} According to the latest available financial statements.

Note 9. Shareholders

Share capital Håndverksgruppen Group AS 31.12.2023

	Number of	Face value	Book
(All figures in NOK)	shares		value
Ordinary shares	3 900	128	499 200
Main shareholders December 31 2023			
	Number of	Ownership	Voting
	shares	interest	rights
Floor Bidco AS	3 900	100 %	100 %

CONSOLIDATED FINANCIAL STATEMENTS

Consolidated statement of profit or loss and other comprehensive income For the year ended December 31

	Note	2023	2022
(All figures in NOK 1 000)			
Revenues from contracts with customers	4,5	5 955 462	3 824 553
Other operating income		3 143	7 377
Total operating income		5 958 605	3 831 930
Operating expenses			
Subcontractors		970 788	627 201
Cost of materials		1 423 962	914 892
Employee benefit expenses	6	2 559 803	1 587 831
Depreciation of property and equipment	12	31 014	23 350
Depreciation of right of use assets	13	119 144	69 020
Amortisation of intangible assets	11	24 267	4 991
Other operating expenses	7	581 294	374 068
Total operating expenses		5 710 271	3 601 353
Operating result		248 333	230 577
Finance income and expense			
Finance income	8	21 794	8 645
Net foreign exchange gains (-losses)		16 107	- 717
Finance expense	3,8	159 852	71 688
Net finance income and expense		- 121 951	- 63 760
Profit before tax		126 383	166 817
Tax expense	9	43 686	46 370
Profit		82 697	120 447
Other comprehensive income			
Items that will or may be reclassified to profit or loss:		29 210	0 E 4 E
Exchange gains (-losses) arising on translation of foreign operations			- 8 545
Total comprehensive income		111 907	111 902
Total comprehensive income attributable to:			
Owners of the parent		111 907	111 902
Basic earnings per shares (in NOK)	10	21 204	30 884
Diluted earnings per shares (in NOK)	10	21 204	30 884
	. •	2. 20 .	55 55 1

Consolidated statement of financial position
As of December 31 2023, December 31 2022 and January 01 2022

Assets	Note	2023	2022	01.01.2022
(All figures in NOK 1 000)				
Non-current assets				
Goodwill	11	2 238 844	1 551 825	1 085 554
Intangible assets	11	171 987	86 516	69
Property and equipment	12	75 856	70 207	51 433
Right-of-use assets	13	441 900	366 229	274 035
Other non-current assets		8 622	19 060	3 714
Total non-current assets		2 937 210	2 093 837	1 414 805
Current assets				
Inventories	14	98 096	68 033	44 141
Trade receivables and contract assets	15	1 085 493	771 582	418 693
Other receivables		109 445	72 591	43 505
Cash and cash equivalents	16	428 571	362 121	244 580
Total current assets		1 721 605	1 274 327	750 919
Total assets		4 658 815	3 368 164	2 165 724

Consolidated statement of financial position
As of December 31 2023, December 31 2022 and January 01 2022

Caulif grapes in NOK 1 0000	Equity and liabilities		Note	2023	2022	01.01.2022
Share capital 17 499 484 476 Share premium 936 743 776 015 690 433 Other paid in equity - 70 791 - Foreign exchange reserve 18 578 -10 632 -2 087 Retained earnings 198 512 115 742 -4 704 Non controlling interest - - - 965 Total equity 1 154 332 952 400 685 083 Non-current liabilities - - - - 965 Total equity 9 68 591 48 028 11 595 - <td>(All figures in NOK 1 000)</td> <td></td> <td></td> <td></td> <td></td> <td>_</td>	(All figures in NOK 1 000)					_
Share capital 17 499 484 476 Share premium 936 743 776 015 690 433 Other paid in equity - 70 791 - Foreign exchange reserve 18 578 -10 632 -2 087 Retained earnings 198 512 115 742 -4 704 Non controlling interest - - - 965 Total equity 1 154 332 952 400 685 083 Non-current liabilities - - - - 965 Total equity 9 68 591 48 028 11 595 - <td>Fauity</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Fauity					
Share premium 936 743 776 015 690 433 Other paid in equity 70 791 - Foreign exchange reserve 18 578 -10 632 -2 087 Retained earnings 198 512 115 742 -4 704 Non controlling interest 9 68 591 15 32 952 400 685 083 Non-current liabilities Deferred tax 9 68 591 48 028 11 595 Liabilities to credit institutions 18 1 648 853 985 905 500 630 Lease liabilities 13 320 025 278 363 215 625 Total non-current liabilities 2 037 469 1 312 296 727 850 Current liabilities Liabilities to credit institutions 18 126 627 80 455 - Current lease liabilities 21 366 389 297 132 137 196 Current lease liabilities 13 129 760 90 593 58 410 Contingent consideration 3 22 698 22 432 128 256			17	400	191	176
Other paid in equity 1.0 mode of the paid of the	·		17			
Proreign exchange reserve 18 578				930 743		090 433
Retained earnings 198 512 115 742 - 4 704 Non controlling interest - 965 Total equity 1 154 332 952 400 685 083 Non-current liabilities				40 570		2.097
Non controlling interest - - 965 Total equity 1 154 332 952 400 685 083 Non-current liabilities Beferred tax 9 68 591 48 028 11 595 Liabilities to credit institutions 18 1 648 853 985 905 500 630 Lease liabilities 13 320 025 278 363 215 625 Total non-current liabilities 2 037 469 1 312 296 727 850 Current liabilities 18 126 627 80 455 - Trade payables 21 366 389 297 132 137 196 Current lease liabilities 13 129 760 90 593 58 410 Contingent consideration 3 22 698 22 432 128 256 Income tax payable 9 14 630 31 819 49 972 Other current liabilities 19 806 910 581 037 378 959 Total Current liabilities 3 504 483 2 415 764 1 480 643 Per Wiking Sjöstrand Chairperson of the Board Erik Nelson Boardmember <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td>	-					
Non-current liabilities Deferred tax 9 68 591 48 028 11 595	_			198 312	113 /42	
Non-current liabilities Deferred tax 9 68 591 48 028 11 595				- 4 45 4 222		
Deferred tax	lotal equity			1 154 332	952 400	685 083
Deferred tax	Non-current liabilities					
Liabilities to credit institutions 18 1 648 853 985 905 500 630 Lease liabilities 13 320 025 278 363 215 625 Total non-current liabilities 2 037 469 1 312 296 727 850 Current liabilities Liabilities to credit institutions 18 126 627 80 455 - Trade payables 21 366 389 297 132 137 196 - Current lease liabilities 13 129 760 90 593 58 410 Contingent consideration 3 22 698 22 432 128 256 Income tax payable 9 14 630 31 819 49 972 Other current liabilities 19 806 910 581 037 378 959 Total Current liabilities 3 504 483 2 415 764 1 480 643 Total equity and liabilities 4 658 815 3 368 164 2 165 724 Per Wiking Sjöstrand Chairperson of the Board Erik Nelson Boardmember Dirk Brouwers Boardmember Marina Lønning Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Chri			9	68 591	48 028	11 595
Lease liabilities 13 320 025 278 363 215 625 Total non-current liabilities 2 037 469 1 312 296 727 850 Current liabilities Liabilities to credit institutions 18 126 627 80 455 - Trade payables 21 366 389 297 132 137 196 Current lease liabilities 13 129 760 90 593 58 410 Contingent consideration 3 22 698 22 432 128 256 Income tax payable 9 14 630 31 819 49 972 Other current liabilities 19 806 910 581 037 378 959 Total Current liabilities 1 467 014 1 103 468 752 793 Total liabilities 4 658 815 3 368 164 2 165 724 Oslo, June 28 2024 3 Per Wiking Sjöstrand Chairperson of the Board Erik Nelson Boardmember Diirk Brouwers Boardmember Marina Lønning Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem		ons	18			
Total non-current liabilities 2 037 469 1 312 296 727 850 Current liabilities Liabilities to credit institutions 18 126 627 80 455 - Trade payables 21 366 389 297 132 137 196 Current lease liabilities 13 129 760 90 593 58 410 Contingent consideration 3 22 698 22 432 128 256 Income tax payable 9 14 630 31 819 49 972 Other current liabilities 19 806 910 581 037 378 959 Total Current liabilities 1 467 014 1 103 468 752 793 Total liabilities 3 504 483 2 415 764 1 480 643 Total equity and liabilities 4 658 815 3 368 164 2 165 724 Oslo, June 28 2024 ³ Per Wiking Sjöstrand Chairperson of the Board Erik Nelson Boardmember Dirk Brouwers Boardmember Marina Lønning Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem						
Current liabilities Liabilities to credit institutions 18 126 627 80 455 - Trade payables 21 366 389 297 132 137 196 Current lease liabilities 13 129 760 90 593 58 410 Contingent consideration 3 22 698 22 432 128 256 Income tax payable 9 14 630 31 819 49 972 Other current liabilities 19 806 910 581 037 378 959 Total Current liabilities 1 467 014 1 103 468 752 793 Total liabilities 3 504 483 2 415 764 1 480 643 Total equity and liabilities 4 658 815 3 368 164 2 165 724 Oslo, June 28 2024 3 Per Wiking Sjöstrand Chairperson of the Board Erik Nelson Boardmember Dirk Brouwers Boardmember Marina Lønning Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem		s				
Liabilities to credit institutions 18 126 627 80 455 - Trade payables 21 366 389 297 132 137 196 Current lease liabilities 13 129 760 90 593 58 410 Contingent consideration 3 22 698 22 432 128 256 Income tax payable 9 14 630 31 819 49 972 Other current liabilities 19 806 910 581 037 378 959 Total Current liabilities 1 467 014 1 103 468 752 793 Total liabilities 3 504 483 2 415 764 1 480 643 Total equity and liabilities 4 658 815 3 368 164 2 165 724 Oslo, June 28 2024 3 Per Wiking Sjöstrand Chairperson of the Board Erik Nelson Boardmember Dirk Brouwers Boardmember Marina Lønning Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem				<u> </u>		
Trade payables 21 366 389 297 132 137 196 Current lease liabilities 13 129 760 90 593 58 410 Contingent consideration 3 22 698 22 432 128 256 Income tax payable 9 14 630 31 819 49 972 Other current liabilities 19 806 910 581 037 378 959 Total Current liabilities 1 467 014 1 103 468 752 793 Total equity and liabilities 3 504 483 2 415 764 1 480 643 Total equity and liabilities 4 658 815 3 368 164 2 165 724 Oslo, June 28 2024 3 Per Wiking Sjöstrand Chairperson of the Board Erik Nelson Boardmember Dirk Brouwers Boardmember Marina Lønning Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem	Current liabilities					
Current lease liabilities 13 129 760 90 593 58 410 Contingent consideration 3 22 698 22 432 128 256 Income tax payable 9 14 630 31 819 49 972 Other current liabilities 19 806 910 581 037 378 959 Total Current liabilities 1 467 014 1 103 468 752 793 Total liabilities 3 504 483 2 415 764 1 480 643 Total equity and liabilities 4 658 815 3 368 164 2 165 724 Oslo, June 28 2024 3 Per Wiking Sjöstrand Chairperson of the Board Erik Nelson Boardmember Dirk Brouwers Boardmember Marina Lønning Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem	Liabilities to credit institution	ons	18	126 627	80 455	-
Contingent consideration 3 22 698 22 432 128 256 Income tax payable 9 14 630 31 819 49 972 Other current liabilities 19 806 910 581 037 378 959 Total Current liabilities 1 467 014 1 103 468 752 793 Total liabilities 3 504 483 2 415 764 1 480 643 Total equity and liabilities 4 658 815 3 368 164 2 165 724 Oslo, June 28 2024 3 Per Wiking Sjöstrand Chairperson of the Board Boardmember Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem	Trade payables		21	366 389	297 132	137 196
Income tax payable 9 14 630 31 819 49 972 Other current liabilities 19 806 910 581 037 378 959 Total Current liabilities 1 1 467 014 1 103 468 752 793 Total liabilities 3 504 483 2 415 764 1 480 643 Total equity and liabilities 4 658 815 3 368 164 2 165 724 Oslo, June 28 2024 3 Per Wiking Sjöstrand Erik Nelson Boardmember Boardmember Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem	Current lease liabilities		13	129 760	90 593	58 410
Other current liabilities19806 910581 037378 959Total Current liabilities1 467 0141 103 468752 793Total liabilities3 504 4832 415 7641 480 643Total equity and liabilities4 658 8153 368 1642 165 724Oslo, June 28 2024 3Per Wiking Sjöstrand Chairperson of the BoardErik Nelson BoardmemberDirk Brouwers BoardmemberMarina Lønning BoardmemberTrond Sigurd TørdalEirik Hjeltnes WabøChristina HeggØyvind Ivar Emblem	Contingent consideration		3	22 698	22 432	128 256
Total Current liabilities 1 467 014 1 103 468 752 793 Total liabilities 3 504 483 2 415 764 1 480 643 Total equity and liabilities Oslo, June 28 2024 Per Wiking Sjöstrand Chairperson of the Board Erik Nelson Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem	Income tax payable		9	14 630	31 819	49 972
Total liabilities 3 504 483 2 415 764 1 480 643 Total equity and liabilities 4 658 815 3 368 164 2 165 724 Oslo, June 28 2024 3 Per Wiking Sjöstrand Chairperson of the Board Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem	Other current liabilities		19	806 910	581 037	378 959
Total equity and liabilities Oslo, June 28 2024 ³ Per Wiking Sjöstrand Chairperson of the Board Erik Nelson Boardmember Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem	Total Current liabilities			1 467 014	1 103 468	752 793
Total equity and liabilities Oslo, June 28 2024 ³ Per Wiking Sjöstrand Chairperson of the Board Erik Nelson Boardmember Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem						
Oslo, June 28 2024 ³ Per Wiking Sjöstrand Erik Nelson Dirk Brouwers Marina Lønning Chairperson of the Board Boardmember Boardmember Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem	Total liabilities			3 504 483	2 415 764	1 480 643
Oslo, June 28 2024 ³ Per Wiking Sjöstrand Erik Nelson Dirk Brouwers Marina Lønning Chairperson of the Board Boardmember Boardmember Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem	Tatal a suitu and linkilitian		***************************************	4 / 50 045	2 2/0 4/4	2 4/5 724
Per Wiking SjöstrandErik NelsonDirk BrouwersMarina LønningChairperson of the BoardBoardmemberBoardmemberBoardmemberTrond Sigurd TørdalEirik Hjeltnes WabøChristina HeggØyvind Ivar Emblem	Total equity and liabilities	Oala	20 20		3 368 164	2 165 /24
Chairperson of the Board Boardmember Boardmember Boardmember Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem		OSIO, J	une zo zu	724 5		
Trond Sigurd Tørdal Eirik Hjeltnes Wabø Christina Hegg Øyvind Ivar Emblem	Per Wiking Sjöstrand	Erik Nelson	_			
- Total Digital Digita	Chairperson of the Board	Boardmember		Boardmember		Boardmember
- Total Digital Digita	Trond Sigurd Tørdal	Eirik Hieltnes Wabø	_	Christina Hegg		yvind Ivar Emblem

 $^{^{\}rm 3}$ The document is signed electronically and therefore has no hand-written signatures.

Consolidated statement of changes in equity

			Other	Foreign		Total equity	Non-	
	Share	Share	paid in	exchange	Retained	holders of	controlling	
Note	e Capital	premium	equity	reserve	earnings	the parent	interest	Total equity
(All figures in NOK 1 000)								
31 December 2021	476	690 433	-	- 2 087	- 3 577	685 244	965	686 209
Effect of implementing IFRS 24	-	-	-	-	- 1 127	- 1 127	-	- 1 127
1 January 2022	476	690 433	-	- 2 087	- 4 704	684 117	965	685 083
Profit		-	-	_	120 447	120 447		120 447
Other comprehensive Income	-	-	-	- 8 545	-	- 8 545	-	- 8 545
Total comprehensive Income for the year	-	-	-	- 8 545	120 447	111 902	-	111 902
Purchase of non controlling interest	-	-	-	-	-	-	- 965	- 965
Capital increase 17	8	85 582	70 791	-	-	156 381	-	156 381
Contributions by and distributions to owners	8	85 582	70 791	-	-	156 381	- 965	155 417
31 December 2022	484	776 015	70 791	- 10 632	115 742	952 400	-	952 400
Profit	-	_	_	_	82 697	82 697	_	82 697
Other comprehensive Income	-	-	-	29 210	-	29 210	-	29 210
Total comprehensive Income for the year	-	_	-	29 210	82 697	111 907	-	111 907
Capital increase 17	16	160 728	- 70 791	-	72	90 025	-	90 025
Contributions by and distributions to owners	16	160 728	- 70 791	-	72	90 025	-	90 025
31 December 2023	499	936 743	-	18 578	198 512	1 154 332	-	1 154 332

Consolidated statement of cash flow

For the year ended December 31

	Note	2023	2022
(All figures in NOK 1 000)			
Cash flow from operating activities			
Profit before tax		126 383	166 817
Adjusted for			
Depreciation and amortisation expense	11,12,13	174 425	97 361
Gain on sale of property and equipment		- 6 548	- 6 787
Finance income	8	- 21 794	- 8 645
Net foreign exchange - gains (losses)		- 16 107	717
Finance expense	8	159 852	72 405
Interest and other financial income received		12 981	8 645
Increase in trade and other receivables		- 34 392	- 104 829
Increase in inventories		- 1 702	427
Decrease in trade and other payables		- 11 017	61 890
Change in other working capital items		10 495	96 530
Cash generated from operations		392 575	384 531
Income tax paid	9	- 49 326	- 47 436
Cash flow from operating activities		343 249	337 095
Investing activities			
Acquisition of subsidiaries, net of cash acquired	3	- 680 789	- 500 485
Purchases of property and equipment	12	- 26 592	- 33 510
Proceeds from sale of property and equipment		8 441	6 787
Cash flow used in investing activities		- 698 940	- 527 208
Financing activities			
Proceeds from interest-bearing debt	18	796 669	587 196
Repayment of interest-bearing debt	18	- 93 355	- 23 121
Payment of contingent consideration	3	- 22 571	- 134 656
Lease liabilities	13	- 113 926	- 66 305
Interest and other financial expenses paid	8,13	- 159 266	- 53 255
Cash flow from financing activities		407 552	309 859
Net increase in cash and cash equivalents		51 861	119 746
Cash and cash equivalents at beginning of year		362 121	244 580
Foreign exchange effect on cash and cash equivalents		14 590	- 2 205
Cash and cash equivalents at end of year		428 571	362 121

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Note 1. Basis of preparation and accounting policies.

Company information

The reporting entity reflected in these financial statements comprises of Håndverksgruppen Group AS and its consolidated subsidiaries ("HG" or "The Group"). HG is 100% owned by Floor Bidco AS. The Group is headquartered in Østensjøveien 34, Oslo, Norway and is the leading provider in the craft industry, primarily within surface treatment, in Norway, Sweden, Denmark and Germany. The Group's business consists of delivering high-quality and sustainable surface treatment services such as painting, flooring, masonry, and tiling. All operating companies within the Group operate in the surface treatment contractor industry, primarily involved in rehabilitation and maintenance but also in the final stages of new construction projects.

Basis of preparation

The consolidated financial statements are presented in NOK, which is also the functional currency of the parent.

Amounts are stated and rounded to the nearest thousand, unless otherwise stated. Prior year amounts are stated in parenthesis.

These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS®) which have been adopted by the EU and are effective as of December 31 2023. These financial statements are the first financial statements prepared by the Group in accordance with IFRS. Details on the effect from implementing IFRS are disclosed in note 24.

The preparation of financial statements in accordance with adopted IFRS requires the use of certain critical accounting estimates. It also requires Group management to exercise judgment in applying the Group's accounting policies. The areas where significant judgments and estimates have been made in preparing the financial statements and their effects are disclosed in notes 2, 3, 5 and 11.

Accounting policies

Basis of consolidation

Where the company has control over an investee, it is classified as a subsidiary. The company controls an investee if all three of the following elements are present: power over the investee, exposure to variable returns from the investee, and the ability of the investor to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

The consolidated financial statements present the results of the company and its subsidiaries ("the Group") as if they formed a single entity. Intercompany transactions and balances between group companies have been eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the acquisition method. In the statement of financial position, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated statement of profit and loss from the date on which control is

obtained. When applicable, the subsidiary is deconsolidated from the date on which control ceases. Acquisition-related costs are expensed as incurred and reported in other operating expenses. Acquired assets and assumed liabilities are measured at fair value as at the acquisition date.

Revenue

Revenue is recognised based on a pattern that reflects the transfer of goods or services to customers. Revenue is presented less value-added tax and discounts.

Contract for surface treatment services

Håndverksgruppen's business activities primarily consist of providing surface treatment services such as painting, flooring, tiling and masonry work. The majority of the services are provided to businesses but also to private individuals. Services are provided both directly to the property owner and as a subcontractor to construction companies. The characteristic of the services provided is uncomplex work for large surfaces.

Contracts with customers are defined by the Group as a verbal or written agreement between two or more parties. The Group enters contracts with customers under which the Group provides treatment of surfaces for a defined area. The scope of the contract varies significantly from one single room to whole buildings. The individual company in the Group enters into contracts with their customers and are generally related to providing services such as painting and flooring or masonry and tiling (split presented in note 5). When entering a contract (or contracts) with a customer the Group assesses if the contract(s) contains one or several performance obligations. The contracts are generally limited to surface treatment work on one building to be performed over a limited period of time, thus the contracts normally contain one performance obligation.

Surface treatment services are performed on property controlled by the customer. Revenue is recognised as services are performed and transferred to the customer over time and recognised based on the degree of completion and the estimated transaction price of the performance obligation.

The progression of the performance obligation is based on the percentage of completion. The percentage of completion is estimated based on the input method. An input-based calculation of the degree of completion is calculated on the basis of incurred costs in proportion to the estimated total costs of the performance obligation.

The transaction price used for the performance obligations is calculated using a best estimate based on the contractual obligations and judgement. The transaction price includes both fixed and variable elements. Variable compensation is included in the expected transaction price using a best estimate, when it is highly probable that this will not entail a significant reversal of recognised revenue.

When the outcome of the project cannot be estimated reliably, only revenue equivalent to the incurred project costs will be recognised. If a loss-making project is identified a provision for loss will be made in the current period corresponding to the best estimate of the unavoidable expenses that will be incurred to settle the contractual obligation. Unavoidable expenses include costs that are directly related to the project, as well as indirect costs that are allocated to the project.

Consideration from claims for additional work, change orders, incentive bonuses are included in the transaction price when it is considered highly probable that additional compensation will be received, normally when they have been agreed with the customers.

Provisions are made for identified and expected warranty work.

Sale of goods

Revenue from sale of goods in stores is recognised at a point in time when control of the goods has transferred to the customer. This generally occurs when the goods are delivered to the customer. There is limited judgement in identifying the point when control passes.

For the sale of goods there is a fixed price for each product sold. Therefore, there is no judgement involved in allocating the contract price to each unit ordered in such contracts (it is the total contract price divided by the number of units sold).

Goodwill

Goodwill represents the difference of the cost of a business combination and the fair value of the acquired identifiable assets, liabilities and contingent liabilities.

Cost comprises of the fair value of assets given, liabilities assumed, and equity instruments issued, plus the amount of any non-controlling interests in the acquiree plus, if the business combination is achieved in stages, the fair value of the existing equity interest in the acquiree. Contingent consideration is included in the cost at its acquisition date fair value and, in the case of contingent consideration classified as a financial liability, remeasured subsequently through profit or loss. Direct costs of acquisition are recognised immediately as an expense.

Impairment of non-financial assets (excluding inventories and deferred tax assets)

The useful life of goodwill is indefinite and is not amortised but is tested for impairment upon indication of a potential decrease in value and annually during the fourth calendar quarter. Other non-financial assets are subject to impairment tests whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. Where the carrying value of an asset exceeds its recoverable amount (i.e. the higher of value in use and fair value less costs to sell), the asset is written down accordingly.

Where it is not possible to estimate the recoverable amount of an individual asset, the impairment test is carried out on the smallest group of assets to which it belongs for which there are separately identifiable cash inflows; its cash generating units ('CGUs'). Goodwill is allocated on initial recognition to each of the Group's CGUs that are expected to benefit from a business combination that gives rise to the goodwill.

Impairment charges are included in profit or loss. An impairment loss recognised for goodwill is not reversed.

Foreign currency

In the consolidated financial statements all assets, liabilities and transactions in Group companies that have a different functional currency than NOK (the Group's reporting currency) are translated to NOK upon consolidation. The functional currency of Group companies in Sweden (SEK), Denmark (DKK) and Germany (EUR), respectively, remained unchanged during the reporting period. Assets and liabilities in foreign operations are converted into NOK using the balance sheet date's currency rate. Revenues and expenses in foreign operations are converted into NOK using monthly average currency rates. The conversion of foreign operations into NOK results in translation differences which are recognised in other comprehensive income. Accumulated translation differences in equity are recycled into profit and loss upon divestment of foreign operations.

Transactions in foreign currency are converted at the exchange rate at the time of the transaction. Monetary items in foreign currency are converted into the functional currency using the statement of financial position closing date's exchange rate. Non-monetary items in foreign currency are measured at historical exchange rates and are converted into the functional currency using the exchange rate at the time of the transaction. Transaction gains and losses from exchange rate changes are recognized in the profit or loss statement during the accounting period.

Financial assets

The Group classifies its financial assets based on the contractual cash flows and the purpose for holding the instrument. To date all of the financial assets are classified into the category amortised cost.

Amortised cost

These assets arise principally from the provision of goods and services to customers (e.g. trade receivables), but also include other types of financial assets where the objective is to hold these assets in order to collect contractual cash flows and the contractual cash flows are solely payments of principal and interest. They are initially recognized at fair value plus transaction costs that are directly attributable to their acquisition and are subsequently carried at amortised cost using the effective interest rate method, less provision for impairment. The effective interest rate method is not applied if the effect of discounting is immaterial.

The Company's financial assets measured at amortised cost comprise of trade receivables, other current receivables and cash and cash equivalents in the consolidated statement of financial position. Cash and cash equivalents include cash in hand and deposits held with banks. Bank overdrafts, when applicable, are shown within liabilities to credit institutions in current liabilities on the consolidated statement of financial position.

Impairment provisions for trade receivables are recognised based on the simplified approach within IFRS 9 using a provision matrix in the determination of the lifetime expected credit losses. During this process the probability of the non-payment of the trade receivables is assessed. This probability is multiplied by the amount of the expected loss arising from default to determine the lifetime expected credit loss for the trade receivables. For trade receivables, which are reported net, such provisions are recorded in a separate provision account with the loss being recognised in profit or loss. On confirmation that the trade receivable will not be collectable, the gross carrying value of the asset is written off against the associated provision. Impairment provisions for contract assets are based on the same approach.

Financial liabilities

The Group classifies its financial liabilities into one of two categories and the Group's accounting policy for each category is as follows:

Fair value through profit or loss

This category comprises of contingent consideration, which is recorded in conjunction with business acquisitions. Contingent consideration is carried in the consolidated statement of financial position at fair value with changes in fair value recognised in the consolidated statement of comprehensive income. Other than the contingent consideration, the Group does not have any liabilities held for trading nor has it designated any other financial liabilities as being at fair value through profit or loss.

Other financial liabilities

Other financial liabilities include liabilities for financial institutions, trade payables and other short-term liabilities.

Liabilities to credit institutions are initially recognised at fair value net of any transaction costs directly attributable to the issue of the instrument. Interest-bearing liabilities are subsequently measured at amortised cost using the effective interest rate method. For the purposes of each financial liability, interest expense includes initial transaction costs and any premium payable on redemption, as well as any interest or coupon payable while the liability is outstanding.

Trade payables and other short-term monetary liabilities are initially recognised at fair value and subsequently carried at amortised cost using the effective interest method. The effective interest rate method is not applied if the effect of discounting is immaterial.

Leases

All leases are accounted for by recognizing a right-of-use asset and a lease liability except for:

- Leases of low value assets; and
- Leases with a duration of 12 months or less.

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate based on the lessees (group entity) incremental borrowing rate on commencement of the lease. Variable lease payments are only included in the measurement of the lease liability if they depend on an index or interest rate. In such cases, the initial measurement of the lease liability assumes that the variable element will remain unchanged throughout the lease term. Other variable lease payments are expensed in the period to which they relate.

On initial recognition, the carrying value of the lease liability also includes:

- amounts expected to be payable under any residual value guarantee.
- the exercise price of any purchase option granted in favor of the Group if it is reasonably certain that the Group will exercise that option.
- any penalties payable for terminating the lease if termination has been included in the assessment of the lease term.

Right of use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for:

- lease payments made on or before the commencement of the lease.
- initial direct costs incurred.

Subsequent to initial measurement lease liabilities increase as a result of interest charged at a constant rate on the outstanding balance and are reduced for lease payments made. Right-of-use assets are depreciated on a straight-line basis over the remaining lease term.

If the estimated lease term is revised due to re-assessment of the probability of a lessee extension or termination option being exercised, the carrying amount of the lease liability is adjusted to reflect the payments to be made over the revised term, which are discounted using a revised discount rate based on the incremental borrowing rate at the date of the reassessment. For changes in lease payments based on an interest rate or index the carrying amount of the lease liability is adjusted based on the revised payments discounted with the original discount rate. In both cases an equivalent adjustment is made to the carrying value of the right-of-use asset, with the revised carrying amount being depreciated over the remaining (revised) lease term. If the carrying amount of the right-of-use asset is adjusted to zero, any further reduction is recognized in profit or loss.

Externally acquired intangible assets

Externally acquired intangible assets are initially recognised at cost and subsequently amortised on a straight-line basis over their useful lives.

Intangible assets are recognised in relation to business combinations if they are separable from the acquired entity or give rise to other contractual/legal rights. The amounts ascribed to such intangibles are arrived at by using appropriate valuation techniques.

Taxes

The tax expense in the Consolidated statement of profit and loss includes both current tax payable and changes in deferred tax positions.

Current tax constitutes the expected tax payable on the year's taxable result at the applicable tax rates on the balance sheet date and any corrections of tax payable for previous years.

Tax payable and deferred tax are calculated at the tax rate applicable in different jurisdictions.

Deferred tax is calculated on the basis of the temporary differences that exist between accounting and tax bases of assets and liabilities, as well as tax losses carried forward at year end. Net deferred tax assets are recognized to the extent that there is convincing evidence that there will be taxable income available to utilize the deferred tax asset.

Post-employment benefits

The Group provides post-employment benefits through various pension plans in the different countries of the Group's operations. All plans are defined contribution plans. Contributions to defined contribution pension schemes are charged to the statement of profit or loss in the year to which they relate.

Property and equipment

Items of property and equipment are initially recognised at cost or the purchase price including directly attributable costs. Property and equipment are depreciated over its estimated useful life.

Inventories

Inventories are initially recognised at cost, and subsequently at the lower of cost and net realisable value. Cost comprises of purchase price, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Provisions

The Group records provisions for liabilities that are probable and reasonably estimable including those for warranty claims, leasehold dilapidations and legal disputes. The provision is measured at the best estimate of the expenditure required to settle the obligation at the reporting date, discounted at a pre-tax rate reflecting current market assessments of the time value of money and risks specific to the liability.

Equity, reserves and dividends

Share capital represents the nominal value of issued shares. The share premium reserve includes any premiums received in connection with a new share issue. Any transaction costs associated with the issue of new shares are deducted from the premium, taking into account any income tax effects.

Other components of equity include:

Retained earnings are the residual including accumulated profits from current and prior periods and all item not presented in a specific reserve.

Transactions with owners of the Parent Company are reported separately in equity.

The translation reserve includes all foreign exchange differences arising from the translation of financial statements of foreign operations that have prepared their financial statements in a different currency than the currency in which the consolidated financial statements are presented.

New standards, interpretations and amendments not yet effective

There are a number of standards, amendments to standards, and interpretations which have been issued by the IASB that are effective in future accounting periods that the Group has decided not to adopt early.

The following amendments are effective for the period beginning January 1 2024:

- Liability in a Sale and Leaseback (Amendments to IFRS 16 Leases);
- Classification of Liabilities as Current or Non-Current (Amendments to IAS 1 Presentation of Financial Statements);
- Non-current Liabilities with Covenants (Amendments to IAS 1 Presentation of Financial Statements); and
- Supplier Finance Arrangements (Amendments to IAS 7 Statement of Cash Flows and IFRS 7 Financial Instruments: Disclosures)

The following amendments are effective for the period beginning January 1 2025:

 Lack of Exchangeability (Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates)

The amendments are effective for financial years beginning January 1 2026:

• IFRS 9 and IFRS 7 regarding the classification and measurement of financial instruments

The following standards are effective for financial years beginning January 1 2027:

- IFRS 18 Presentation and Disclosure in Financial Statements;
- IFRS 19 Subsidiaries without Public Accountability

The Group is currently assessing the impact of these new accounting standards and amendments. The Group does not expect any other standards issued by the IASB, but are yet to be effective, to have a material impact on the Group.

Note 2. Critical accounting estimates and judgements.

The Group is required to make certain assessments in applying the Group's accounting principles (other than those involving estimations) that could have a significant impact on the amounts recognised and in addition to make estimates and assumptions concerning the carrying amounts of assets and liabilities when these carrying amounts are not readily available. The estimates and assumptions are based on historical experience and other relevant sources. In the future, actual results may differ from these estimates and assumptions.

Critical judgements in applying the Group's accounting policies

Business combinations and fair value measurement (note 3).

The Group has completed a significant number of business combinations during 2023 and 2022. For each acquisition an assessment of the acquired company is performed both to conclude that the transaction constitutes a business combination and to identify and evaluate assets acquired. In addition to the assets already included in the financial statements of the acquiree, the existence of intangible assets is central in this assessment. Intangible asset is one that has an intangible value, such as customer relations or brand name. Not all intangible values meet the definition of an intangible asset. Intangible assets that don't qualify for recognition as a separate asset is instead included in goodwill.

When calculating fair values various measurement techniques are used for the specific assets and liabilities acquired in a business combination. The Group uses valuation models to calculate the fair value of assets acquired such as relief from royalties for brand names and a multi excess earnings model for the valuation of customer relations. These involves making estimates and assumptions both with regard to applicable royalty relates, an among other the rate of recurring business from the existing customer base. Details on business combinations are included in note 3.

Revenue from contract with customers (note 5).

Recognition of revenue from contract with customers requires the Group to make judgments when determining the actual degree of completion, the anticipated costs for completing the work and monitoring the financial forecast. Revenues from surface treatment service contracts are recognised as revenue using the percentage of completion method, based on the anticipated profit and stage of completion. The percentage of completion method is based on estimates and assessments, entailing a degree of uncertainty and judgement. For projects in progress at year end, an estimate is made related to the progress of ongoing work, disputes, outcome, etc. For completed projects, there is a potential uncertainty regarding the need for guarantees, including the outcome of possible disputes with clients and suppliers.

Key sources of estimation uncertainty

Valuation of contingent consideration in business combinations.

When calculating the fair value of any contingent consideration both the variations and probabilities of final outcomes are carefully considered. The time period and level of complexity in estimates is also taken into consideration. Details on contingent consideration in business combinations are included in note 3.

Impairment testing of non-financial assets and goodwill (note 11).

Impairment testing of goodwill (and other non-financial asset) entails calculating the recoverable amount of the unit of account. The calculation of the recoverable amount is based on discounting the estimated future cash flows with an appropriate discount rate. Estimating the future cash flows includes making significant estimates and judgements both about growth and operating profit in future periods. Uncertainty exists in the assumptions concerning future operating profit and in establishing an appropriate discount rate. For more information on impairment testing, see note 11.

Note 3. Business combinations.

Through acquisitions the Group continues to increase its presence in Scandinavia and has gained a foothold in Germany during 2023. After year-end the Group has completed some minor acquisitions which are described in note 23. Acquired goodwill is attributable to acquired workforce, increased market presence and to other synergies that are possible to achieve through further coordination of marketing, purchasing and central costs. No portion of goodwill acquired is deductible for tax purposes.

The total consideration in the business combinations completed during 2023 and 2022 consisted of cash, contingent consideration to be settled in cash, and a reinvestment amount. The reinvestment portion of the consideration is settled by the 100% owner of the Group, Floor Bidco AS by issuing shares. In the Group consolidated statement of financial position, the reinvestment amount is treated as a liability assumed in the business combination.

The consideration in some of the business combinations has been contingent on the performance of the acquiree in the period after the transaction date. In the business combinations that have included contingent consideration the structure of the contingent consideration has been the same. The maximum contingent consideration is a fixed amount. The payout is then linked to the performance of the acquired entity based on adjusted EBITDA as defined in the share purchase agreement. The arrangement includes a minimum level and a maximum level for the adjusted EBITDA. The consideration payable is calculated linearly between the defined minimum and maximum levels of adjusted EBITDA. No contingent consideration is payable if the minimum level is not reached.

Details on these contingent considerations are disclosed in the table below.

(All figures in NOK 1 000)	Note	2023	2022
At January 1		22 432	128 256
Additions		30 770	16 106
Changes included in the income statement	8	- 7 934	12 726
Settlements/payments of contingent considerations		- 22 571	- 134 656
At December 31		22 698	22 432
Maximum exposure/payout at December 31		25 422	23 798

Payment of contingent considerations are presented in the statement of cash flow as financing activities.

Business combinations during 2023

During 2023, the Group completed 17 business combinations acquiring a total of 40 companies of which 35, three and two were acquired in Sweden, Germany and Norway, respectively. For all acquisitions 100% of the shares in the target company was acquired. The acquisitions were made to strengthen the Group's position geographically within surface treatment services. Two of the business acquisitions in 2023 are considered material to the Group and disclosures for these are presented individually, while for the remaining business combinations disclosures are presented collectively.

Dextry Group

On 30th of June 2023 the Group acquired 100% of the shares in the Dextry Group. Dextry's primary activites relates to painting surface treatment services in Sweden. The principal reason for this acquisition was to strengthen the Group's position in the surface treatment services market in Sweden. NOK 395 million of revenue and NOK 2 million of profit is included in the consolidated statement of profit or loss from the Dextry Group. Transaction costs of NOK 9 million are included in other operating expenses.

Details of the fair value of identifiable assets and liabilities acquired, purchase consideration and goodwill are as follows (note that fair value was not used as the measurement basis for assets and liabilities that require a different basis, which includes leases and income taxes):

Acquisitions effect on the consolidated statement	Carrying	Adjustment to	
of financial position	amount	fair value	Fair value
Brand name	-	16 306	16 306
Customer relations	-	31 058	31 058
Intangible assets, property and equipment	4 776	-	4 776
Right of use asset	-	19 423	19 423
Inventory	14 494	-	14 494
Receivables	286 539	-	286 539
Liabilities	- 502 965	-	- 502 965
Lease liabilities	-	- 19 423	- 19 423
Deferred tax liability	- 2 780	- 9 545	- 12 325
Total net assets	- 199 936	37 819	- 162 117
Fair value of consideration paid			
Cash			187 560
Contingent cash consideration			8 344
Total consideration			195 904
Goodwill			358 021

Miljönären Group

On February 1 2023 the Group acquired 100% of the shares in the Miljönären Group. Miljönären Group's primary activities consist of painting surface treatment services in Sweden. The principal reason for this acquisition was to strengthen the Group's position in the surface treatment services market in Sweden. NOK 197 million of revenue and NOK 4 million of profit is included in the consolidated statement of profit or loss from Miljönären Group. Transaction cost of NOK 4 million are included in other operating expenses.

Details of the fair value of identifiable assets and liabilities acquired, purchase consideration and goodwill are as follows (note that fair value was not used as the measurement basis for assets and liabilities that require a different basis, which includes leases and income taxes):

Acquisitions effect on the consolidated statement	Carrying	Adjustment to	
of financial position	amount	fair value	Fair value
Brand name	-	3 357	3 357
Customer relations	-	4 044	4 044
Intangible assets, property and equipment	4 190	-	4 190
Right of use asset	-	24 634	24 634
Inventory	2 098	-	2 098
Receivables	72 072	-	72 072
Liabilities	- 52 960	-	- 52 960
Lease liabilities	-	- 24 634	- 24 634
Deferred tax liability	- 2 560	- 1 387	- 3 947
Total net assets	22 840	6 014	28 854
Fair value of consideration paid			
Cash			59 010
Reinvestment amount			12 768
Total consideration			71 778
Goodwill			42 923

Other business combinations during 2023

During 2023 a total of 15 additional business combinations, involving a total of 17 companies, were completed. The principal activities of all these entities consist of surface treatment services in Sweden, Norway and Germany. NOK 205 million of revenue and NOK 21 million of profit is included in the consolidated statement of profit or loss from the companies acquired in these business combinations. Transaction cost of NOK 17 million are included in other operating expenses.

Details of the fair value of identifiable assets and liabilities acquired, purchase consideration and goodwill are as follows (note that fair value was not used as the measurement basis for assets and liabilities that require a different basis, which includes leases and income taxes):

Acquisitions effect on the consolidated statement	Carrying	Adjustment to	
of financial position	amount	fair value	Fair value
Brand name	-	21 813	21 813
Customer relations	-	27 678	27 678
Intangible assets, property and equipment	4 515	-	4 515
Right of use asset	-	28 317	28 317
Inventory	11 800	-	11 800
Receivables	196 985	-	196 985
Liabilities	- 134 630	-	- 134 630
Lease liabilities	-	- 28 317	- 28 317
Deferred tax liability	- 6 981	- 9 032	- 16 013
Total net assets	71 689	40 459	112 148
Fair value of consideration paid			
Cash			301 227
Reinvestment amount			40 770
Contingent cash consideration			17 229
Total consideration			359 226
Goodwill			247 078

Summary of all business combinations in 2023.

Total revenues and profit included in the consolidated statement of profit or loss from companies acquired in 2023 amounts to NOK 797 million and NOK 26 million, respectively. A total of NOK 30 million in transaction cost from these transactions are included in other operating expenses. If all the business combinations in 2023 were acquired on January 1, the total reported revenues and profit for the group would have been NOK 6 755 million and NOK 101 million, respectively.

Business combinations during 2022

During 2022, the Group completed a total of 16 business combinations acquiring a total of 38 companies of which 16, 14 and 8 were acquired in Denmark, Sweden and Norway, respectively. For all acquisitions 100% of the shares in the target company was acquired. The acquisitions were made to strengthen the Group's position geographically within surface treatment services. Two of the business acquisitions in 2022 were considered material.

C. Møllmann Group

On 19th of December 2022 the Group acquired 100% of the shares in C. Møllmann Group. C. Møllmann's activity consists of surface treatment services in Denmark, primarily painting. Transaction cost of NOK 3 million are included in other operating expenses. The company was included in the Group's consolidation as of December 31 2022.

Details of the fair value of identifiable assets and liabilities acquired, purchase consideration and goodwill are as follows (note that fair value was not used as the measurement basis for assets and liabilities that require a different basis, which includes leases and income taxes):

	Α	djustment	
Acquisitions effect on the consolidated statement of financial	Carrying	to fair	
position	amount	value	Fair value
Brand name	-	1 916	1 916
Customer relations	-	6 175	6 175
Intangible assets, property and equipment	736	-	736
Right of use asset	-	4 155	4 155
Inventory	415	-	415
Receivables	71 893	-	71 893
Liabilities	- 54 076	-	- 54 076
Lease liabilities	-	- 4 155	- 4 155
Deferred tax liability	- 3 145	- 1 667	- 4 812
Total net assets	15 822	6 424	22 246
Fair value of consideration paid			
Cash			58 361
Reinvestment amount			11 653
Total consideration			70 014
Goodwill			47 767

K360 Nordic AB

On August 1 2022 the Group acquired 100% of the shares in K360 Nordic AB. K360 Nordic AB's activity consists of surface treatment services in Sweden. NOK 85 million of revenue and NOK 0 million of profit is included in the consolidated statement of profit or loss from K360 Nordic AB. Transaction costs of NOK 1 million are included in other operating expenses.

Details of the fair value of identifiable assets and liabilities acquired, purchase consideration and goodwill are as follows (note that fair value was not used as the measurement basis for assets and liabilities that require a different basis, which includes leases and income taxes):

Acquisitions effect on the consolidated statement of financial	Carrying	Adjustment	
position	amount	to fair value	Fair value
Brand name	-	4 087	4 087
Customer relations	-	13 300	13 300
Intangible assets, property and equipment	1 638	-	1 638
Right of use asset	-	2 734	2 734
Inventory	1 956	-	1 956
Receivables	65 202	-	65 202
Liabilities	- 37 119	-	- 37 119
Lease liabilities	-	- 2 734	- 2 734
Deferred tax liability	- 7 664	- 3 825	- 11 489
Total net assets	24 011	13 562	37 574
Fair value of consideration paid			
Cash			117 722
Reinvestment amount			24 035
Total consideration			141 757
Goodwill			104 183

Other business combinations during 2022

During 2022 a total of 14 additional business combinations, involving a total of 24 companies, were completed. The activities of all these entities consists of surface treatment services in Sweden or Denmark. NOK 294 million of revenue and NOK 22 of profit is included in the consolidated statement of profit or loss from these business combinations. Transaction costs of NOK 21 million are included in other operating expenses.

Details of the fair value of identifiable assets and liabilities acquired, purchase consideration and goodwill are as follows (note that fair value was not used as the measurement basis for assets and liabilities that require a different basis, which includes leases and income taxes):

Acquisitions effect on the consolidated statement of financial	Carrying	Adjustment	
position	amount	to fair value	Fair value
Brand name	-	15 764	15 764
Customer relations	-	52 712	52 712
Intangible assets, property and equipment	20 687	-	20 687
Right of use asset	-	24 897	24 897
Inventory	21 948	-	21 948
Receivables	318 832	-	318 832
Liabilities	- 166 550	-	- 166 550
Lease liabilities	-	- 24 897	- 24 897
Deferred tax liability	- 4 723	- 14 106	- 18 829
Total net assets	190 194	54 370	244 564
Fair value of consideration paid			
Cash			474 383
Reinvestment amount			80 830
Contingent cash consideration			7 670
Total consideration			555 213
Goodwill			310 649

Summary of business combinations in 2022.

Total revenues and profit included in the consolidated statement of profit or loss from companies acquired in 2022 amounted to NOK 697 million and NOK 40 million, respectively. A total of NOK 25 million in transaction cost from these transactions and are included in other operating expenses. If all the business combinations in 2022 was acquired on January 1, the total revenues and profit for the group would have been NOK 4 723 million and NOK 184 million, respectively.

Note 4. Segment information.

The Group's activities are managed and monitored by geographical market by the chief operating decision maker.

The group' Chief Executive Officer is the chief operating decision maker, and the segment information is based on the internal reporting structure. Operating segments are components of a business that are evaluated regularly by the chief operating decision maker for the purpose of assessing performance and allocating resources.

The Group's operating segments represent separately managed business areas which serves different markets and are separately followed up and reported to the chief operating decision maker. The operating segments are Norway, Sweden, Denmark and Germany. Each segment is managed by a country CEO reporting to the group CEO. Norway, Sweden and Denmark exceed the thresholds of being reportable segments and separate financial information is only presented for the reportable segments.

The accounting policies of the reportable segments are the same as the group's accounting policies described in note 1. The segments are evaluated based on total operating income and EBITA. Total operating income consist primarily of external revenue from customers, most of which is recognised over time. EBITA represents operating result excluding amortisation and impairment charges related to intangible assets. Segment EBITA represents the profit earned by each segment excluding amortisation and impairment charges related to intangible assets and without allocation of group administration costs, finance income and expense and income tax expense. These are the measures reported to the Group's Chief Executive Officer for the purpose of resource allocation and assessment of segment performance, although EBITA is considered to represent the Group's segment profit measure as determined by IFRS 8 with Operating result as supplemental information.

Reportable segments

The reportable segments Norway, Sweden, and Denmark's main business activities include painting, flooring, tiling and masonry services. Breakdown of revenue by services provided in each segment are disclosed in note 5.

Other consist of segments not identified as reportable segments and also includes head office activities.

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2023	Norway	Sweden	Denmark	Other	Eliminations	Tota
Revenues from contracts with customers	3 306 156	2 033 259	539 534	76 513	-	5 955 462
Revenues from internal sales	2 085	-	1 000	-	- 3 085	-
Other operating income	3 143	-	-	-	-	3 143
Total Operating income	3 311 384	2 033 259	540 534	76 513	- 3 085	5 958 605
Operating expenses						
Subcontractors	479 026	351 831	133 532	6 399	-	970 788
Cost of materials	703 628	620 145	64 687	37 587	- 2 085	1 423 962
Employee benefit expenses	1 472 930	768 409	260 427	58 036	-	2 559 803
Depreciation expenses	114 645	27 163	6 787	1 562	-	150 158
Amortisation expenses	3 868	14 602	5 348	450	-	24 267
Other operating expenses	299 027	178 223	50 058	54 985	- 1 000	581 294
Total operating expenses	3 073 125	1 960 373	520 838	159 019	- 3 085	5 710 271
Operating result	238 259	72 886	19 697	- 82 507	-	248 333
Operating result margin %	7,2	3,6	3,6			4,2
EBITA	242 127	87 488	25 044	- 82 057	-	272 600
EBITA margin %	7,3	4,3	4,6			4,6
Finance income and expense						
Finance income						21 794
Net foreign exchange gains (-losses)						16 107
Finance expense						159 852
Net finance income and expense						- 121 951
Profit before tax	_					126 383
Goodwill	1 072 836	870 271	200 072	95 664	_	2 238 844
Internal bloomers	4 4 9 9 5	447.340	24 668	16 775		171 987
intangible assets	14 225	116 319	24 000	10 //3	-	1/1 70/
Intangible assets Property and equipment	14 225 56 127	116 319	5 592	1 191	-	75 856

(All figures in NOK 1 00)O)	
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2022	Norway	Sweden	Denmark	Other	Eliminations	Total
Revenues from contracts with customers	3 039 866	784 686	-	-	-	3 824 553
Revenues from internal sales	51	-	-	-	- 51	-
Other operating income	7 377	-	-	-	-	7 377
Total Operating income	3 047 294	784 686	-	-	- 51	3 831 930
Operating expenses						
Subcontractors	490 790	136 411	-	-	-	627 201
Cost of materials	653 971	260 972	-	-	- 51	914 892
Employee benefit expenses	1 276 650	272 423	52	38 706	-	1 587 831
Depreciation expenses	83 425	8 769	175	-	-	92 370
Amortisation expenses	1 920	3 072	-	-	-	4 991
Other operating expenses	276 579	60 962	9 483	27 045	-	374 068
Total operating expenses	2 783 336	742 609	9 710	65 751	- 51	3 601 353
Operating result	263 958	42 077	- 9 710	- 65 751	-	230 577
Operating result margin %	8,7	5,4				6,0
EBITA	265 878	45 150	- 9 710	- 65 751	-	235 568
EBITA margin %	8,7	5,8				6,1
Finance income and expense						
Finance income						8 645
Net foreign exchange gains (-losses)						- 717
Finance expense						71 688
Net finance income and expense						- 63 760
Profit before tax						166 817
Goodwill	1 054 149	305 211	192 466	_	-	1 551 825
Intangible assets	15 923	42 591	28 002	-	-	86 516
Property and equipment	59 400	4 245	6 563	-	-	70 207
Right-of-use assets	329 237	26 672	10 320	-	-	366 229

EBITA reconciles to profit before tax as follows:

(All figures in NOK 1 000)	2023	2022
EBITA	272 600	235 568
Amortisation expenses	24 267	4 991
Finance income	21 794	8 645
Net foreign exchange gains (-losses)	16 107	- 717
Finance expense	159 852	71 688
Profit before tax	126 383	166 817

Eliminations

Eliminations relates to transactions between the segments.

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Note 5. Revenues from contracts with customers.

Revenues from contract with customers are primarily related to surface treatment services (painting, flooring, tiling, and masonry services), in Norway, Sweden, Denmark and Germany. In addition, there is a small portion of revenues from sale of goods. Most contracts with customers have a term of less than 12 months. Revenues are monitored based on type of project and service. Projects are split into Newbuild and Rehab, while services are split into masonry & tiling and painting & flooring. Projects are reported based on type of project Rehab and Newbuild. Rehab includes project for surface treatment services on existing buildings as rehabilitation, rebuilding an extension, whereas Newbuild projects represent surface treatment services on new buildings. Type of services are presented in two groups: Painting&Flooring and Masonry&Tiling. The services are grouped as they are often combined and performed by the same group entities.

Set out below is the disaggregation of the Group's revenues from contracts with customers:

2023

(All figures in NOK 1 000)	
Revenues by project	

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Revenues by project	Norway	Sweden	Denmark	Other	Total
Rehab	2 143 823	1 307 929	463 230	66 698	3 981 679
Newbuild	1 071 332	725 330	76 305	9 815	1 882 781
Total revenues by project	3 215 155	2 033 259	539 534	76 513	5 864 461
Sales in stores	91 001	-	-	-	91 001
Revenues from contracts with customers	3 306 156	2 033 259	539 534	76 513	5 955 462
Revenues by service	Norway	Sweden	Denmark	Other	Total
Painting and flooring	2 373 656	1 904 203	539 534	76 513	4 893 905

Revenues by service	NOI Way	Sweden	Delilliai K	Other	I OLAI
Painting and flooring	2 373 656	1 904 203	539 534	76 513	4 893 905
Masonary and tiling	841 499	129 056	-	-	970 556
Total revenues by service	3 215 155	2 033 259	539 534	76 513	5 864 461
Sales in store	91 001	-	-	-	91 001
Revenues from contracts with customers	3 306 156	2 033 259	539 534	76 513	5 955 462
Sales in store	91 001	-	-	-	91

Timing of revenue recognition	Norway	Sweden	Denmark	Other	Total
Services transferred over time	3 215 155	2 033 259	539 534	76 513	5 864 461
Goods transferred at a point in time	91 001	-	-	-	91 001
Revenues from contracts with customers	3 306 156	2 033 259	539 534	76 513	5 955 462

2022

(All figures in NOK 1 000)

Norway	Sweden	Denmark	Other	Total
2 027 865	411 463	-	-	2 439 328
930 960	373 223	-	-	1 304 184
2 958 826	784 686	-	-	3 743 512
81 041	-	-	-	81 041
3 039 866	784 686	-	-	3 824 553
Norway	Sweden	Denmark	Other	Total
2 134 270	713 106	-	-	2 847 376
824 556	71 580	-	-	896 136
2 958 826	784 686	-	-	3 743 512
81 041	-	-	-	81 041
3 039 866	784 686	-	-	3 824 553
Norway	Sweden	Denmark	Other	Total
2 958 826	784 686	-	-	3 743 512
81 041	-	-	-	81 041
3 039 866	784 686	-	-	3 824 553
	2 027 865 930 960 2 958 826 81 041 3 039 866 Norway 2 134 270 824 556 2 958 826 81 041 3 039 866 Norway 2 958 826 81 041	2 027 865 411 463 930 960 373 223 2 958 826 784 686 81 041 - 3 039 866 784 686 Norway Sweden 2 134 270 713 106 824 556 71 580 2 958 826 784 686 81 041 - 3 039 866 784 686 Norway Sweden 2 958 826 784 686 81 041 -	2 027 865	2 027 865

Remaining performance obligations

The expected duration of customer contracts is less than one year. None of the ongoing projects include variable consideration that is constraint.

Note 6. Employee benefit expenses.

Salaries and personnel expenses comprise of all type of remuneration to personnel employed by the Group (i.e. not contracted manpower) and are expensed when incurred. Ordinary salaries includes both fixed and variable wages and is earned and paid periodically. Holiday pay is earned on the basis of ordinary pay and is typically paid in the holiday month of the following year. The employer's national insurance contribution (social security) is calculated and expensed for all payroll related costs including pensions. Pension contributions are earned on a monthly basis.

(All figures in NOK 1 000)	2023	2022
Salaries	2 018 169	1 287 360
Payroll tax	360 916	210 457
Pension	131 071	57 407
Other benefits	49 648	32 608
Total	2 559 803	1 587 831

Defined contribution schemes

Pensions in group companies are defined contribution plans. Contributions to defined contribution pension schemes are charged to the consolidated statement of profit or loss in the year to which they relate.

Key management personnel compensation

Key management employees consist of the group management team (GMT). In addition to the CEO the GMT included the group chief financial officer, the managing director in Norway, Sweden, Denmark, and Germany, in addition to the chief human resource officer, director of mergers and acquisitions and the chief business development officer in 2023.

In 2022 the GMT included the group chief financial officer, the managing director in Norway, and Sweden, in addition to the CEO.

(All figures in NOK 1 000)

		ŀ	Key management
	Board of	Chief executive	employees
2023	directors	officer	excluding CEO
Salaries	750	3 273	13 009
Bonus	-	1 610	2 883
Pension	-	146	1 345
Other benefits	-	169	729
Total	750	5 198	17 966

		K	(ey management
	Board of	Chief executive	employees
2022	directors	officer	excluding CEO
Salaries	750	2 665	5 019
Bonus		1 381	1 188
Pension		140	672
Other benefits	-	141	404
Total	750	4 327	7 283

Management incentive program

Compensation for key management consists of salaries, annual bonus, and pension. Key management is also invited to invest in 100% owner of the Group, Floor Bidco AS (the Management incentive program MIP) as a long-term incentive. The shares are acquired by the MIP shareholders at fair value at the time they are enrolled in the MIP program, and each MIP shareholder, including Group Management, have individual ownership or exposure depending on their respective roles. As the shares are acquired at estimated fair value there is no charge in the financial statements of the Group for the MIP arrangement. The valuation of the shares does not take into account services conditions, vesting conditions or performance conditions. Under the shareholder agreement, the employees could be required to sell their shares at a reduced price if they leave the Group within 8 years from acquiring the shares.

Loans and guarantees to management and leading employees.

The Group does not have any loans and guarantees to management and leading employees.

Note 7. Remuneration to auditors.

(All figures in NOK 1 000, all amounts exclude VAT)	2023	2022
Statutory audit	6 934	6 285
Non-assurance services	713	645
Tax services	42	-
Total	7 689	6 930

Note 8. Finance income and expense.

(All figures in NOK 1 000)

(Att)igures ill nok 1 000)		
Finance income	2023	2022
Interest income	12 251	6 974
Change in contingent consideration	8 814	-
Other finance income	729	1 671
Total finance income	21 794	8 645
Finance expense	2023	2022
Interest on debts and borrowings	140 317	45 714
Interest from leases	14 724	8 972
Other interest paid	198	122
Change in contingent consideration	880	12 726
Other finance expense	3 732	4 154
Total finance expense	159 852	71 688

Note 9. Income tax.

	2023	2022
(All figures in NOK 1 000)		
Income tax expense:		
Current income tax	54 234	45 548
Correction of previous years current income taxes	2 867	- 412
Changes in deferred tax	- 13 415	1 234
Total income tax expense	43 686	46 370
Income tax expense Norwegian operations	14 031	34 932
Income tax expense foreign operations	29 655	11 438
Total income tax expense	43 686	46 370

	F	Recognised in	Acquisition of	Currency	
Deferred tax	01.01.2023	the period	businesses	translations	2023
Intangible assets	18 377	- 5 077	19 964	1 205	34 469
Property and equipment	- 1 438	- 703	-	194	- 1 947
Contract assets	27 600	666	5 097		33 363
Receivables	- 2 466	- 761			- 3 227
Profit and loss account	296	- 63			233
Provisions	- 4 331	1 356	74		- 2 901
Interest deductions carried forward	-	- 11 135			- 11 135
Untaxed reserves	10 930	1 390	7 150	294	19 764
Other differences	- 492	446	-	-	- 46
Deferred tax from temporary differences	48 476	- 13 881	32 285	1 693	68 573
Tax losses carried forward	- 448	- 4 175			- 4 623
Not included in carrying amount*	-	4 641			4 641
Net deferred tax liability	48 028	-13 415	32 285	1 693	68 591

^{*} Tax losses in Germany is not included in the basis for deferred tax due to the limited activities in Germany as of year-end. Completing additional acquisitions in Germany could result in the tax position being utilised. However, as these transactions have not materialised as of year-end they are not included in the deferred tax assessment.

		Recognised			
		in the A	Acquisition of	Currency	
Deferred tax	2022-01-01	period	businesses	translations	2022
Intangible assets	=	- 1 031	19 598	- 190	18 377
Property and equipment	- 1 372	- 67			- 1 439
Contract assets	12 579	3 522	11 500		27 601
Receivables	- 1 827	- 639			- 2 466
Profit and loss account	49	247			296
Provisions	- 3 367	- 964			- 4 331
Untaxed reserves	5 626	1 011	4 032	260	10 929
Other differences	- 93	- 398			- 491
Deferred tax from temporary differences	11 595	1 681	35 130	70	48 476
Tax losses carried forward	=	- 448			- 448
Not included in carrying amount	-	-	-	-	-
Net deferred tax liability	11 595	1 233	35 130	70	48 028

Specification in the statement of financial position

Deferred tax asset		
Deferred tax	68,591	48,028
Net deferred tax liability	- 68,591	- 48,028
To a second to the desired of Constitution of the second of Constitution of the second		
Tax payable in the statement of financial position	- 4 0 2 4	45 5 40
Current income tax payable	54,234	45,548
Tax payable from result before acquisition	4,071	3,784
Prepaid tax	- 43,675	- 17,513
Net tax payable	14,630	31,819
Reconciliation of effective tax rate	2023	2022
(All figures in NOK 1 000)		
Result before tax	126 383	166 817
Income tax based on applicable tax rate (22%)	27 804	36 700
Effect from foreign currency and different tax rates	- 2 340	431
Tax effect from result before acquistions	3 146	1 996
Changes in not recognized tax loss carried forward	5 783	-
None deductible expenses	10 266	7 243
Non-taxable income	- 973	-
Income tax expense	43 686	46 370
Effective tax rate	34,6 %	27,8 %

The statutory tax rate in each country: Norway 22.0% (22.0%), Sweden 20.6% (20.6%), Denmark 22% (22%), Germany 29,8% (29,8%). The tax rates in each country exceeds the 15% threshold in the Pilar II tax reform, as a result the tax reform is not expected to have material impact for the group.

Note 10. Earnings per share.

Basic earnings per share is based on the earnings attributable to shareholders of the company and the weighted average number of ordinary shares outstanding for the year. During 2023 and 2022 no new shares have been issued. Any capital increase has increased the face value of the existing shares; thus, the number of shares has been the same during both 2023 and 2022.

(All figures are presented in NOK 1 000 with the exeption of earnings per share)

Earnings per share	2023	2022
Net profit or loss for the year attributable to owners of the parent company	82 697	120 447
Earnings used in basic EPS	82 697	120 447
Earnings used in diluted EPS	82 697	120 447
No. Of shares outstanding as at 1 Jan	3 900	3 900
Share issue during the year	-	-
No. Of shares outstanding as at 31 Dec	3 900	3 900
Weigthed average number of shares outstanding through the year used in basic EF	3 900	3 900
Weighted average number of shares used in diluted EPS	3 900	3 900
Basic earnings per shares (in NOK)	21 204	30 884
Diluted earnings per shares (in NOK)	21 204	30 884

Note 11. Goodwill and intangible assets.

			Customer i	Other ntangible	
(All figures in NOK 1 000)	Goodwill	Brand	Relations	assets	Total
Cost as of. 01.01.2022	1 085 554	-	-	87	1 085 641
Additions	-	-	-	384	384
Additions from business combinations	470 269	21 518	69 885	-	561 673
Foreign currency effects	- 3 998	- 91	- 274	-	- 4 362
Cost as of 31.12.2022	1 551 825	21 428	69 612	471	1 643 335
Additions	-	-	-	220	220
Additions from business combinations	648 023	40 301	62 293	-	750 617
Foreign currency effects	38 996	2 176	5 188	-	46 360
Cost as of 31.12.2023	2 238 844	63 905	137 092	691	2 440 533
Accumulated amortisation and impairments as of 01.01.2022	_	_	_	- 18	- 18
Amortisation	-	- 628	- 4 252	- 111	- 4 991
Foreign currency effects	-	2	13	-	15
Accumulated amortisation and impairments					
as of 31.12.2022	-	- 626	- 4 239	- 129	- 4 994
Amortisation	-	- 3 984	- 20 296	- 166	- 24 446
Foreign currency effects	-	54	- 316	-	- 262
Accumulated amortisation and impairments as of 31.12.2023	-	- 4 555	- 24 851	- 295	- 29 701
Carrying amount as of 01.01.2022	1 085 554	-	-	69	1 085 623
Carrying amount as of 31.12.2022	1 551 825	20 802	65 373	342	1 638 341
Carrying amount as of 31.12.2023	2 238 844	59 350	112 241	396	2 410 831

Intangible assets relate primarily to assets acquired in conjunction with business combinations and include acquired brands and customer relationships. The amortization period is based on the best useful life estimate for each of the respective assets.

Impairment testing of goodwill 2023, 2022 and January 1 2022

Goodwill is monitored and tested for impairment at the segment level. The useful life of goodwill is indefinite and is not amortised but is tested for impairment upon indication of a potential decrease in value and annually during the fourth calendar quarter. For January 1 2022, 2022 and 2023 year-end, respectively, the recoverable amount for each segment was determined by the value in use being calculated and then compared to the carrying amount. The result of the impairment tests showed that the recoverable amount by segment exceeds the carrying amount by a good margin and no impairment has been recognized.

		Intangible	Property and	Right of use	
Goodwill and other assets by segment	Goodwill	assets	equipment	asset	Total
Norway	1 072 836	14 225	56 127	344 978	1 488 166
Sweden	870 271	116 319	12 946	70 854	1 070 390
Denmark	200 072	24 668	5 592	17 081	247 413
Germany	95 664	16 775	1 191	8 987	122 618
Total as of December 31 2023	2 238 844	171 987	75 856	441 900	2 928 588

		Intangible	Property and	Right of use	
Goodwill and other assets by segment	Goodwill	assets	equipment	asset	Total
Norway	1 054 149	15 923	59 400	329 237	1 458 709
Sweden	305 211	42 591	4 245	26 672	378 719
Denmark	192 466	28 002	6 563	10 320	237 350
Total as of December 31 2022	1 551 825	86 516	70 207	366 229	2 074 778

		Intangible	Property and	Right of use	
Goodwill and other assets by segment	Goodwill	assets	equipment	asset	Total
Norway	971 801	69	48 999	263 862	1 284 731
Sweden	113 753	-	2 434	10 174	126 361
Total as of January 1 2022	1 085 554	69	51 433	274 035	1 411 092

Assumptions December 31 2023, December 31 2022 and January 1 2022

The calculation of the value in use means that a number of critical assumptions must be made as disclosed below.

Estimated future cash flows

The estimate of future cash flows is the most critical estimate in the impairment test. In the impairment test a 5-year future cash flow projection is prepared and after the 5-year period a terminal value is calculated by applying a Gordon Growth formula in the last year of the forecast period. The critical assumption in the forecast period is the normalised operating margin (operating result divided by operating income) adjusted for depreciation and amortization expense on non-current assets and growth. The forecast is based on the expected normalized adjusted operating margin (close to historical margins) and revenue growth, based on market forecasts prepared by external sources. Cash flows beyond the forecast period are extrapolated using a long-term industry growth rate which has been assessed to be in line with long term inflation (2.0%).

Growth assumptions for each period and segment are presented below:

Growth assumptions, December 31 2023	Germany	Denmark	Sweden	Norway
Average growth rate year 1-5	3,0 %	5,3 %	4,2 %	5,2 %
Terminal growth rate	2,0 %	2,0 %	2,0 %	2,0 %
Growth assumptions, December 31 2022		Denmark	Sweden	Norway
Average growth rate year 1-5		3,4 %	0,6 %	3,2 %
Terminal growth rate		2,0 %	2,0 %	2,0 %
Growth assumptions, January 1 2022			Sweden	Norway
Average growth rate year 1-5			5,0 %	3,9 %
Terminal growth rate			2,0 %	2,0 %

Weighted Average Cost of Capital (WACC)

The discount rate is based on the weighted average cost of capital (WACC) method. The nominal discount rate before tax is based on the group's estimated cost of capital calculated as a weighted average of the cost for the group's equity and the cost of its debt. The discount rate takes into account the debt interest rate, risk-free rate, debt ratio, risk premium and a liquidity premium.

The key assumptions for the WACC, in each period and each segment, is presented below:

Key assumptions WACC, December 31 2023	Germany	Denmark	Sweden	Norway
Risk free rate	2,02 %	2,26 %	2,05 %	3,29 %
Debt premium	2,00 %	2,00 %	2,00 %	2,00 %
Market risk premium	6,00 %	6,00 %	6,00 %	5,00 %
Small cap and specifci premium	2,47 %	2,47 %	2,47 %	2,47 %
Equity beta	0,78	0,78	0,78	0,78
WACC pre tax	9,02 %	9,68 %	9,28 %	10,10 %
Key assumptions WACC, December 31 2022		Denmark	Sweden	Norway
Risk free rate		2,83 %	2,45 %	3,23 %
Debt premium		2,00 %	2,00 %	2,00 %
Market risk premium		6,00 %	6,00 %	5,00 %
Small cap and specifci premium		2,53 %	2,53 %	2,53 %
Equity beta		0,74	0,74	0,74
WACC pre tax		10,95 %	10,37 %	10,58 %
Key assumptions WACC, January 1 2022			Sweden	Norway
Risk free rate			2,50 %	3,00 %
Debt premium			2,00 %	2,00 %
Market risk premium			6,00 %	5,00 %
Small cap and specifci premium			2,77 %	2,77 %
Equity beta			0,89	0,89
WACC pre tax			12,27 %	12,03 %

Note 12. Property and equipment.

	Buildings and	Machines and	Fittings and	
(All figures in NOK 1 000)	facilities	transport	equipment	Total
Cost as of. 01.01.2022	2 365	94 948	29 503	126 815
Additions	1 303	16 978	15 173	33 454
Additions from business combinations	243	7 442	1 558	9 243
Disposals	- 296	- 417	- 24	- 738
Foreign currency effects	- 36	165	217	346
Cost as of 31.12.2022	3 579	119 115	46 426	169 120
Additions	26	12 636	13 711	26 372
Additions from business combinations	-	7 408	6 394	13 802
Disposals	- 30	- 10 877	- 1 865	- 12 772
Foreign currency effects	84	1 635	2 342	4 060
Cost as of 31.12.2023	3 658	129 917	67 008	200 583
Accumulated depreciation and impairments				
as of 01.01.2022	- 2 005	- 43 874	- 29 503	- 75 382
Depreciation	- 471	- 16 488	- 6 391	- 23 350
Impairments*	-	185	423	608
Foreign currency effects	10	- 578	- 221	- 789
Accumulated depreciation and impairments				
as of 31.12.2022	- 2 466	- 60 755	- 35 692	- 98 913
Depreciation	- 1 118	- 20 536	- 8 804	- 30 458
Impairments*	- 358	- 189	- 9	- 556
Disposals	374	5 674	553	6 600
Foreign currency effects	- 17	- 408	- 975	- 1 400
Accumulated depreciation and impairments				_
as of 31.12.2023	- 3 585	- 76 215	- 44 927	- 124 727
Carrying amount as of 01.01.2022	359	51 074	-	51 433
Carrying amount as of 31.12.2022	1 113	58 360	10 734	70 207
Carrying amount as of 31.12.2023	73	53 702	22 081	75 856
Economic life	5 - 20 year	3 - 5 year	3 - 5 year	
Depreciation method	Linear	Linear	Linear	

^{*} Impairments relates to property and equipment written off when they are no longer in use.

Note 13. Right-of-use assets and lease liabilities.

Leases are included in the statement of financial position as follows.

(All figures in NOK 1 000)

Leases in the statement of financial posistions	2023	2022	01.01.2022
Right of use assets	441 900	366 229	274 035
Current lease liabilities	129 760	90 593	58 410
Non-current lease liabilities	320 025	278 363	215 625
Total lease liabilities	449 785	368 956	274 035

Nature of leasing activities (in the capacity as lessee)

The Group leases various assets, mainly vehicles, offices, and warehouses. The table below provides information on the Group's leases based on type of right-of-use asset that is recognised in the balance sheet:

	Offices and	Vehicle	Other
	warehouses	leases	leases
Number of lease contracts	182	1 106	38
Range remaining lease term (years)	0-13	0-10	0-5
Average remaining lease period (years)	4	2	2

In addition to the leases included in the table above the Group enters into a large number of short-term leases of equipment for use in customer projects. Lease payments for these leases are included in the line other operating expenses in the consolidated statement of profit or loss.

Leases for offices and warehouses generally include an extension option and the possibility of termination. In most cases, they also include index-based variable fees. Periods covered by an option to extend or terminate a lease are included (our subtracted) from the lease term if it is reasonably certain that the option would be exercised. Based on past practice and relative short lease terms management has concluded that it is reasonably certain that the option to extend the lease period would be exercised in most leases. These extensions are included in the lease term when calculating the lease liabilities (and corresponding right of use assets).

Leases for vehicles and other assets don't include any extension options, possibilities of termination or index-based charges.

(All figures in NOK 1 000)

	Vehicle	Offices and		
Right of use assets	leases	warehouses	Other	Total
At January 1 2022	71 034	202 121	880	274 035
Additions	92 614	36 253	771	129 638
Additions from business combinations	9 718	21 933	135	31 786
Disposals	-	-	-	-
Depreciation	- 36 406	- 32 037	- 576	- 69 020
Foreign currency effects	- 43	- 163	- 5	- 211
At December 31 2022	136 917	228 108	1 204	366 229
At January 1 2023	136 917	228 108	1 204	366 229
Additions	79 866	39 267	699	119 831
Additions from business combinations	28 380	43 365	629	72 374
Disposals	-	- 0	-	- 0
Depreciation	- 67 301	- 51 031	- 812	- 119 144
Foreign currency effects	831	1 748	31	2 610
At December 31 2023	178 693	261 457	1 751	441 900

Economic life/lease term 3 - 7 year 5 - 15 year 3 - 7 year Depreciation method Straight line Straight line Straight line

Lease liabilities

Undiscounted lease payments and year of payment	2023	2022	01.01.2022
< 1 year	131 978	103 852	69 264
1 to 2 years	111 292	95 328	68 056
2 to 3 years	85 262	75 316	54 593
3 to 4 years	57 188	55 715	42 874
4 to 5 years	33 210	33 841	30 643
5 to 10 years	72 234	76 762	71 625
> 10 years	1 152	6 532	13 137
Total undiscounted lease payments	492 316	447 346	350 191

Changes in lease liabilities	2023	2022
At January 1	368 956	274 035
Additions	192 206	161 424
Interest expenses	14 723	8 972
Lease payments	- 128 649	- 75 267
Foreign currency effects	2 549	- 208
At December 31	449 785	368 956

Short term leases of equipment

Lease payment for short-term leases of equipment are included in Other operating expenses in 2023 with NOK 14 (8) million in the consolidated statement of profit or loss.

Note 14. Inventories.

Inventory includes material purchases to be used in customer contracts and goods for resale in the stores operated by the Group. Inventories are considered current and to be consumed during the next twelve months.

(All figures in NOK 1 000)	2023	2022	01.01.2022
Cost of inventories for use in projects	84 111	52 245	31 497
Inventories in stores	14 125	16 324	12 777
Inventory obsolescence provision	- 140	- 536	- 134
Total	98 096	68 033	44 141

Note 15. Trade receivables and contract balances.

Trade receivables

(All figures in NOK 1 000)	2023	2022	01.01.2022
Trade receivables at face value as of 31.12	945 922	690 991	387 524
Less: Provision for impairment of trade receivables and contract asset	- 25 239	- 16 909	- 12 348
Net trade receivables	920 683	674 081	375 176
Contract assets	164 811	97 500	43 516
Trade receivables and contract assets	1 085 493	771 582	418 693
Changes in provision		2023	2022
Provision at January 1		- 16 909	- 12 348
Changes in provision recognised in the income statement during the year	ear	- 4 240	1 115
Changes in provision from business combinations		- 4 090	- 5 676
Impairment loss during the year		- 25 239	- 16 909
Impairment loss		2023	2022
Receivables written off during the year		- 12 435	- 8 299
Collected on receivables written of in prior periods		374	55
Changes in provision during the year		- 4 240	1 115
Impairment loss during the year		- 16 301	- 7 130
Expected credit loss			
Maturity profile trade receivables rate	2023	2022	01.01.2022

Maturity profile trade receivables	rate	2023	2022 0	1.01.2022
Not due	0,2 %	592 814	493 128	277 443
<30d	0,8 %	265 069	128 606	66 670
30-60d	3,8 %	40 875	37 128	16 953
>60 d	40.0 %	47 164	32 129	26 458

945 922

690 991

Provision for losses takes into account refundable VAT and individual assessment of trade receivables in the > 60 day bucket.

Contract balances

Total

Revenue recognition, invoicing and payments from customers are generally done during a relative short contractual project period resulting in trade receivables, uninvoiced receivables (contract assets) and prepayments from customers (contract liabilities).

At year end customer projects are reviewed, and for each project either a net asset or a net liability to the customer is recognised. The table below provides information on contract assets and contract liabilities from contracts with customers at year-end.

Contract assets

(All figures in NOK 1 000)	2023	2022
Contract assets at January 1	97 500	43 516
Recognised as income during the year	- 196 624	- 75 116
From business combinations	99 124	31 600
Work performed not invoiced this year	164 811	97 500
Contract assets at December 31	164 811	97 500

Contract liabilities primarily consist of prepayments from customers, where income is earned over time.

Contract liabilities

(All figures in NOK 1 000)	2023	2022
Contract libilities at January 1	36 989	12 392
Recognised as income during the year	- 70 029	- 33 725
From business combinations	33 040	21 333
Advances received during the year	36 141	36 989
Contract liabilities at December 31	36 141	36 989

Note 16. Cash and cash equivalents.

The Group's cash and cash equivalents consists of bank balances.

(All figures in NOK 1 000)	2023	2022	01.01.2022
Bank balances	428 571	362 121	244 580
Including restricted funds of:			
Restricted funds for employee withholding tax	55 440	54 657	36 403

Note 17. Shareholders and shareholders information.

In total there were six capital increases during 2022 and 2023. All capital increases are related to reinvestments in conjunction with acquisitions (see note 3). The reinvestment portion of the consideration was settled by the 100% owner of the Group, Floor Bidco AS by issuing shares. In the Group consolidated statement of financial position, the reinvestment amount is treated as a liability assumed in the business combination. During 2023 and 2022 the liabilities to Floor Bidco AS has been settled through a debt-to-equity transaction, where Floor Bidco AS has contributed its receivables as a contribution in kind.

Three capital increases were made in 2022. The share capital increased from NOK 476 thousand by NOK 12 thousand to NOK 488 thousand, due to three set-offs against liability assumed for the reinvestment amount deemed to be contributed by Floor Bidco AS. In total NOK 156 382 thousand was raised by increasing the nominal value of the shares from NOK 122 to NOK 125.

One of the capital increases made in 2022 was registered in 2023. The share capital increased from NOK 484 thousand by NOK 4 thousand to NOK 488 thousand and in total NOK 70 791 thousand was raised by increasing the nominal value of the shares from NOK 124 to NOK 125 in that particular transaction.

Three capital increases were made in 2023. The share capital increased from NOK 488 thousand by NOK 12 thousand to NOK 499 thousand, due to three set-offs against liability assumed for the reinvestment amount deemed to be contributed by Floor Bidco AS. In total NOK 89 952 thousand was raised by increasing the nominal value of the shares from NOK 125 to NOK 128.

Share capital Håndverksgruppen Group AS December 31 2023

(All figures in NOK)	Number of shares	Face value	Book value
Ordinary shares	3 900	128	499 200
Main shareholders December 31 2023			
	Number of	Ownership	Voting
	shares	interest	rights
Floor Bidco AS	3 900	100%	100%

Note 18. Liabilities to credit institutions.

The maturity of interest-bearing debt was as follows for each of the periods presented:

Interest-bearing debt 31.12.2023	Currency	Maturity	Nominal value C	arrying amount
(All figures in NOK 1 000)				_
Facility A1	NOK	01.01.2027	350 000	350 000
Facility A2	NOK	01.01.2027	558 998	558 998
Facility B	NOK	01.01.2027	336 060	336 060
Facility C	SEK	01.01.2027	502 016	508 542
Loan Facilities				1 753 600
Other several independent facilities			21 880	21 880
Total				1 775 480
Current portion				126 627
Non-current portion				1 648 853

Interest-bearing debt 31.12.2022	Currency	Maturity	Nominal value	Carrying amount
(All figures in NOK 1 000)				
Facility A1	NOK	01.01.2027	350 000	350 000
Facility A2	NOK	01.01.2027	636 879	636 879
Facility B	NOK	01.01.2027	72 187	72 187
Loan Facilities				1 059 066
Other several independent facilities			7 294	7 294
Total				1 066 360
Current portion				80 455
Non-current portion				985 905

Interest-bearing debt 01.01.2022	Currency	Maturity	Nominal value	Carrying amount
(All figures in NOK 1 000)				
Facility A1	NOK	01.01.2027	350 000	350 000
Facility A2	NOK	01.01.2027	142 082	142 082
Loan Facilities				492 082
Other several independent facilities			8 548	8 548
Total				500 630
Current portion				-
Non-current portion				500 630

The Group originally entered into a Syndicated Financing Agreement (SFA) on 8th of December 2021. The SFA has been amended several times since 2021, and after the latest amendments on 23rd of June 2023, the total facility commitment on December 31 2023 was NOK 2 039 (1 530) million.

The SFA consists of four loan facilities A1, A2, B and C amounting to NOK 1 869 (1 360) million, a bank overdraft of NOK 130 (130) million and a Guarantee Facility of NOK 40 (40) million.

Facility A1, A2 and B are single currency in NOK. Facility C is a multicurrency and was utilized in SEK in 2023.

During the current financial year, the Group added a new multicurrency Facility C, which increased the total credit facility by NOK 509 (350) million. At the balance sheet date, the Group had utilised NOK 1 754 (1 059) million of the four loan facilities, NOK 0 (0) million of the bank overdraft and NOK 25 (17) million of the guarantee facility. Unutilised loan facilities, overdraft facilities and guarantee facilities amounted to NOK 149 (431) million.

In the original SFA from 2021 the term of the facility was 5 years. After the amendments on 23rd of June 2023 the term of all facilities was extended, and the remaining principal, after amortization, will mature on January 1 2027. A table showing the maturity structure and the related cash flows including interest is provided in Note 21.

The loan facilities have an underlying base rate at three months NIBOR- and/or STIBOR with a margin stepup based on the Group's leverage ratio as defined by the SFA.

The Group has financial covenants to comply with as defined by the SFA including Book Equity Ratio, Leverage Ratio, and an Interest Cover Ratio. The Group met these covenants throughout the financial year.

The Guarantee Facility is not interest-bearing and is used by the Norwegian subsidiaries for projects where customers operate under the Norwegian Standard ("Norsk Standard").

Subsidiaries in the Group act as guarantors in connection with the loan facilities. At all times, subsidiaries corresponding to 80% of the Group's EBITDA as defined by the SFA are formally set as guarantors.

The lenders have collateralized Håndverksgruppen Group AS shares in subsidiaries including assets such as property & equipment, inventory, and account receivables.

SFA Facility Commitments on December 31 2023

	Facility A1	Facility A2	Facility B	Facility C	Loan Facilities	Overdraft Facility	Guarantee Facility	Total SFA Facilities
(All figures in NOK 1 000)								
Total commitment	350 000	660 000	350 000	508 542	1 868 542	130 000	40 000	2 038 542
Undrawn facility	-	-	3 613	-	3 613	130 000	15 092	148 705
Amortizations	-	101 002	10 327	-	111 329	-	-	111 329
Carrying amount	350 000	558 998	336 060	508 542	1 753 600			

Note: Facility C is a multicurrency facility and was drawn in SEK in 2023. The Overdraft Facility was undrawn at year-end and the Guarantee Facility is not interest-bearing.

SFA Facility Commitments on December 31 2022

				Loan	Overdraft	Guarantee	Total SFA
	Facility A1	Facility A2	Facility B	Facilities	Facility	Facility	Facilities
(All figures in NOK 1 000)							
Total commitment	350 000	660 000	350 000	1 360 000	130 000	40 000	1 530 000
Undrawn facility	-	-	277 813	277 813	130 000	23 195	431 008
Amortizations	-	23 121	-	23 121	-	-	23 121
Carrying amount	350 000	636 879	72 187	1 059 066			

Note: The Overdraft Facility was undrawn at year-end and the Guarantee Facility is not interest-bearing.

SFA Facility Commitments on January 1 2022

_	Facility A1	Facility A2	Loan	Overdraft	Guarantee	Total SFA
(All figures in NOK 1 000)						
Total commitment	350 000	660 000	1 010 000	130 000	40 000	1 180 000
Undrawn facility	-	517 918	517 918	130 000	28 435	676 353
Amortizations	-	-	-	-	-	-
Carrying amount	350 000	142 082	492 082			

Note: The Overdraft Facility was undrawn at year-end and the Guarantee Facility is not interest-bearing.

Note 19. Other Current liabilities and contingencies

Other current liabilities	Note	2023	2022	01.01.2022
(All figures in NOK 1 000)				
Public duties payable		111 944	101 456	62 251
Contract liabilities	15	36 141	36 989	12 392
Liabilities related to employee benefits*		560 407	373 863	228 582
Other short term liabilities**		98 418	68 729	75 734
Total other current liabilities		806 910	581 037	378 959

^{*}Liabilities related to employee benefits includes provision for holiday pay, bonuses, payroll tax and witholding tax.

The carrying amounts of other current liabilities are considered an approximation of the fair value of these liabilities.

Warranties and disputes

A provision is made to cover the estimated future cash to resolve defects and deficiencies that arise during the warranty period. Due to the nature of the services provided warranty cost are generally immaterial. A provision is included in other short-term liabilities in the table above with NOK 12 million (NOK 8 million 2022 and NOK 5 million January 1 2022, respectively).

The Group completes a large number of projects each year. The nature of the projects does in some projects give rise to disputes. The disputes are for the most part related to consideration receivable. Consideration receivables under dispute are not included in the transactions price before the disputes are resolved.

^{**} Other short term liabilities includes incurred interest, incurred cost and other short term liabilities. There are no interest charges on these liabilities.

Note 20. Supporting cash flow information related to financing activities.

Transactions without cash flow effects from financing activities are presented in the reconciliation of the movement in financial liabilities in the subsequent tables.

	Liabilities to		Current liabilities to	Current		
(All figures in NOK 1 000)	c redit institutions	Lease liabilities	c redit institutions	lease liahilities	Contingent consideration	Total
At January 1 2023	985 905	278 363	80 455	90 593	22 432	1 457 748
Cash flows	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2.000	00 .00			
Down payment of loans	-	-	- 93 355	-	-	- 93 355
New loans, including change in overdraft	796 292	-	377	-	-	796 669
Interest paid and other expensed	- 144 542	-	_	- 14 723	-	- 159 265
Lease payments	-	-	-	- 113 926	-	- 113 926
Payment of contingent consideration	-	-	-	-	- 22 571	- 22 571
Non-cash flows						
- Changes from business combinations	5 806	-	-	-	30 770	36 576
- Interest expensed and other expenses	144 542			14 723		159 265
- Additions lease liabilities	-	168 873	-	23 333	-	192 206
- Changes in contingent consideration	-	-	-	-	- 7 934	- 7 934
- Reclassification short/long term	- 139 150	- 128 820	139 150	128 820	-	-
Foreign exchange effect		1 609	-	940	-	2 549
At December 31 2023	1 648 853	320 025	126 627	129 760	22 698	2 247 963
	Liabilities to credit	Lease	Current liabilities to credit	Current lease	Contingent	
(All figures in NOK 1 000)	institutions	liabilities	institutions	liabilities	consideration	Total
At January 1 2022	500 630	215 625	-	58 410	128 256	902 921
Cash flows						
Down payment of loans	-	-	- 23 121	-	-	- 23 121
New loans	587 196	-	-	-	-	587 196
Interest paid and other expensed	- 44 283	-	-	- 8 972	-	- 53 255
Lease payments	-	-	-	- 66 295	-	- 66 295
Payment of contingent consideration	_		_	_	- 134 656	
	_	-	_			- 134 656
Non-cash flows	-	-	_			- 134 656
- Changes from business combinations	1 655	-		-	16 106	
	1 655 44 283	- -	- -	- 8 972	16 106 -	17 761
- Changes from business combinations		- - 153 458	- - -	8 972 7 966	16 106 - -	17 761 53 255
- Changes from business combinations - Interest expensed and other expenses		- - 153 458 -	- - - -		16 106 - - 12 726	17 761 53 255 161 424
Changes from business combinationsInterest expensed and other expensesAdditions lease liabilities		- - 153 458 - - 90 593	- - - - 103 576	7 966	-	17 761 53 255
 Changes from business combinations Interest expensed and other expenses Additions lease liabilities Changes in contingent consideration 	44 283 - -	-	- - - - 103 576	7 966 -	-	17 761 53 255 161 424

Note 21. Financial instruments - Risk Management.

The Group is exposed through its operations to the following financial risks:

- Credit risk
- Interest rate risk
- Foreign exchange risk, and
- Liquidity risk.

The Group is exposed to risks that arise from its use of financial instruments. The Group's objectives, policies and processes for managing those risks and the methods used to measure them are described below. Further quantitative information in respect of these risks is presented throughout these financial statements.

Principal financial instruments

The principal financial instruments used by the Group, from which financial instrument risk arises, are as follows:

- Trade receivables
- Cash and cash equivalents
- Trade and Other payables
- Bank overdrafts
- Fixed-rate loans
- Floating-rate loans

The Group uses financial instruments like loans and overdraft facility to provide capital for investments necessary for the Group's operations and new acquisitions.

Financial instruments based on category

		Financial		Financial	
		asset at	Financial	liabilities at	
		amortized	liabilities at	amortized	
December 31 2023	Note	cost	fair value	cost	Total
(All figures in NOK 1 000)					
Assets					
Other non-current assets		8 622	-	-	8 622
Trade receivables and contract assets	15	1 085 493	-	-	1 085 493
Other receivables		109 445	-	-	109 445
Cash	16	428 571	-	-	428 571
Liabilities					
Liabilities to credit institutions (non-current)	18	-	-	1 648 853	1 648 853
Lease liabilities (non-current)	13			320 025	320 025
Liabilities to credit institutions (current)	18	-	-	126 627	126 627
Current lease liabilities	13			129 760	129 760
Trade payables		-	-	366 389	366 389
Contingent consideration	3	-	22 698	-	22 698
Other current liabilities	19	-	-	806 910	806 910
Net financial assets and liabilities at December	31 2023	1 632 131	22 698	3 398 564	- 1 789 131

		Financial asset at amortized	Financial liabilities at	Financial liabilities at amortized	
December 31 2022	Note	cost	fair value	cost	Total
(All figures in NOK 1 000)					
Assets					
Other non-current assets		19 060	-	-	19 060
Trade receivables	15	771 582	-	-	771 582
Other receivables		72 591	-	-	72 591
Cash	16	362 121	-	-	362 121
Liabilities					
Liabilities to credit institutions (non-current)	18	-	-	985 905	985 905
Lease liabilities (non-current)	13			278 363	278 363
Liabilities to credit institutions (current)	18	-	-	80 455	80 455
Current lease liabilities	13			90 593	90 593
Trade payables		-	-	297 132	297 132
Contingent consideration	3		22 432	-	22 432
Other current liabilities	19	-	-	581 037	581 037
Net financial assets and liabilities at December	31 2022	1 206 294	22 432	2 313 485	- 1 129 623

		Financial		Financial	
		asset at	Financial	liabilities at	
		amortized	liabilities at	amortized	
January 1 2022	Note	cost	fair value	cost	Total
(All figures in NOK 1 000)					
Assets					
Other non-current assets		3 714	-	-	3 714
Trade receivables	15	418 693	-	-	418 693
Other receivables		43 505	-	-	43 505
Cash	16	244 580	-	-	244 580
Liabilities					
Liabilities to credit institutions (non-current)	18	-	-	500 630	500 630
Lease liabilities (non-current)	13			215 625	215 625
Liabilities to credit institutions (current)	18	-	-	-	-
Current lease liabilities	13			58 410	58 410
Trade payables		-	-	137 196	137 196
Contingent consideration	3		128 256	-	128 256
Other current liabilities	19	-	-	378 959	378 959
Net financial assets and liabilities at January 1	2022	706 778	128 256	1 290 820	- 712 298

Financial instruments recognized at fair value

The valuation of contingent consideration includes the use of unobservable inputs, future performance, and discount rate. The valuation is classified as a level 3 valuation in the fair value hierarchy as defined in IFRS. Details of the range of outcomes are disclosed in note 3.

Fair value of financial instruments recognized at amortized cost

Financial instruments recognized at amortized cost consist of liabilities with floating interest rates. The carrying value is assumed to be a good indication of fair value for these liabilities taking into consideration the terms of the interest rate charged by the credit institutions.

Financial Risks and Financial Policy

Through its activities, the Group is exposed to various types of financial risks. Financial risks refer to fluctuations in the Group's earnings and cash flow as a result of changes in exchange rates, interest rates, refinancing and credit risks. The Group's treasury management is governed in accordance with the applicable financial policy, which is set by the Group's Board of Directors and forms a framework of guidelines and rules in the form of risk mandates and limits for financial activities. The treasury management is responsible for the coordination of the Group's treasury operations. The overall objective for treasury is to provide cost-effective financing and to minimize negative effects on the Group's financial performance arising from financial risks.

The Group is exposed to various types of financial risk, credit risk, market risk and liquidity risk through its activities.

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Capital management

No group companies are subject to external capital requirements. The objective of capital management is to ensure the Group has an adequate capital base for the ongoing operations and potential new projects and to balance external debt funding at a reasonable and manageable level.

Market risk

Market risk is the risk that the fair value of financial instruments or future cash flows from financial instruments will fluctuate due to changes in market prices. The main market risks for the Group are interest rate risk and currency risk.

Currency Risk

Foreign exchange risk arises when individual Group entities enter into transactions denominated in a currency other than their functional currency. The transactions of the operating entities are denominated in the local currency, thus there is little or no currency exposure from operating activities. Translation exposure arises when foreign subsidiaries' results and net assets are translated into Norwegian kronor. For the Group translation risks arise for the subsidiaries in Sweden, Denmark and Germany. Assets and liabilities in foreign currency are translated at the closing rate.

The Group has currency exposure related to financing as the parent is funding the subsidiaries in their local currency, thus movements of SEK/NOK, DKK/NOK and EUR/NOK exchange rates impacts the profit and loss statements within finance, net. The currency exposure from the financing of the subsidiary in Sweden is reduced as part of the external financing of the parent is in SEK (see note 18). The Company is currently not using financial derivatives to hedge any currency risk.

The table below outlines the net exposure of intercompany loans and liabilities to credit institutions by currency in relation to the functional currency of the parent (NOK).

(All figures in NOK 1 000)	2023	2022	01.01.2022
Net exposure to SEK	174 178	620	-
Net exposure to DKK	105 533	275 739	-
Net exposure to EUR	147 284	-	-
Total net exposure	426 995	276 359	-

A 10% appreciation of the Swedish krona by December 31 2023 would have a positive translation effect on profit before tax of NOK 17,4 million (0,1). A corresponding strengthening of the Danish krone would have a positive translation effect on profit before tax of NOK 10,5 million (6). A corresponding strengthening of the euro would have a positive translation effect on profit before tax by NOK 14,7 million (0).

The exchange rate difference for the year in comprehensive income amounted to NOK 29,2 (-8,5) million as a result of the translation to NOK from each of the respective functional currencies.

For transaction gains and losses primarily related to intercompany loans, see the consolidated statement of profit or loss within net finance income and expense.

Interest rate risk

The Group is exposed to cash flow interest rate risk from long-term borrowings at variable rates. It is currently the Group's policy to use a mix of variable and fixed rate borrowings. This policy is managed centrally.

The impact of +/- 1% shift in interest curve on profit or loss is presented in the table below. The calculations are based on a change in the average market interest rate for each period and the financial instruments that are held at each respective balance sheet date and that are sensitive to changes in interest rates. All other variables remain unchanged.

	Net interest bearing		Impact on profit /		Impact on
	liabilities	Change	equity	Change pr	•
2023-12-31	- 1 346 909	+1%	- 10 506	-1%	10 506
2022-12-31	- 704 239	+1%	- 5 493	-1%	5 493
2022-01-01	- 256 050	+1%	- 1 99 7	-1%	1 997

Net interest-bearing liabilities consist of:

	Note	2023	2022	01.01.2022
Cash and cash equivalents	16	428 571	362 121	244 580
Liabilities to credit institutions (non-current)	18	1 648 853	985 905	500 630
Liabilities to credit institutions (current)	18	126 627	80 455	-
Net interest bearing liabilities		- 1 346 909	- 704 239	- 256 050

Credit risk

Credit risk is the risk of losing money because a counterparty is unable to meet its obligations.

Credit risks in financial operations

The credit risk in the financial operations is very small as the Group only trades with counterparties with the highest credit ratings. These are counterparty risks associated with receivables from banks. The finance policy contains a special counterparty regulation in which the maximum credit exposure to various counterparties are defined.

Credit risk trade receivables and contract assets

The risk that the company's customers do not fulfill their obligations, i.e. that payment is not received from customers, constitutes a customer credit risk. Credit losses are normally small due to a very large number of smaller size projects and customers where invoicing takes place continuously during the service period. The Group has a credit policy for how customer credits are to be managed. This policy specifies where decisions are made on credit limits of different sizes and how bad debts are to be handled. The maximum credit exposure is shown in the carrying amount in the consolidated balance sheet. Total credit losses amounted to NOK 16 (9) million, see note 15. There is no significant concentration of credit risk at the balance sheet date. The Group applies the simplified approach for the calculation of expected credit losses. This method means that expected losses over the lifetime of the receivable is used as the starting point for trade

receivables and contract assets. The expected credit loss rates are based on customers' payment history. Historical losses are then adjusted to take account for current and forward-looking information that may affect customers' ability to pay the claim. Based on historical data, the Group assesses that no significant impairment of trade receivables not yet due has been recognized at the balance sheet date.

Contract assets relate to accrued but unbilled revenue and are considered have the same characteristics as revenue already invoiced. Thus, the same weighted loss rate is used for contract assets as is used for accounts receivable.

Further disclosures regarding trade and other receivables are provided in note 15.

Liquidity risk

Liquidity risk is the risk that the Group may encounter difficulty in meeting its obligations associated with financial liabilities. The objective is for the Group to be able to meet its financial commitments in upswings as well as downturns without significant unforeseen costs. The group treasury team monitors the consolidated cash position and updates a 12-month cash flow forecast on regular basis to manage the near-term liquidity needs of the Group.

Credit facilities

At the balance sheet date, the Group had a total facility commitment of NOK 2 039 (1 530) million (see note 18). The Group's cash and cash equivalents totalled NOK 429 (362) million. Nominal liquidity reserve totalled NOK 2 427 (1 852) million, of which the portion utilised was NOK 1 865 (1 082) million. The available liquidity reserve was NOK 562 (770) million.

The Guarantee Facility Commitment NOK 40 (40) million is not included in the table below but included in the total facility commitment NOK 2 039 (1 530) million.

(All figures in NOK 1 000)

December 31 2023	Nominal	Drawn	Available
Loan facilities	1 868 542	1 864 929	3 613
Overdraft facilities	130 000	-	130 000
Cash and cash equivalents	428 571	-	428 571
Liquidity reserve	2 427 113	1 864 929	562 184

December 31 2022	Nominal	Drawn	Available
Loan facilities	1 360 000	1 082 187	277 813
Overdraft facilities	130 000	-	130 000
Cash and cash equivalents	362 121	-	362 121
Liquidity reserve	1 852 121	1 082 187	769 934

January 1 2022	Nominal	Drawn	Available	
Loan facilities	1 010 000	492 082	517 918	
Overdraft facilities	130 000	-	130 000	
Cash and cash equivalents	244 580	-	244 580	
Liquidity reserve	1 384 580	492 082	892 498	

The table below shows the maturity profile of the Group's financial liabilities.

(All figures in NOK 1 000)	Cash flows including interest				
December 31 2023	Carrying amount	Within 1 year	1-2 years	2-4 years Afte	r 5 years
Liabilities to credit institutions (non-current)	1 648 853	126 780	249 204	1 604 157	-
Liabilities to credit institutions (current)	126 627	133 003	-	-	-
Trade payables	366 389	366 389	-	-	-
Contingent consideration	22 698	22 698	-	-	-
Other current liabilities	806 910	806 910	-	-	-
Total	2 971 477	1 455 779	249 204	1 604 157	-

December 31 2022	Cash flows including interest				
	Carrying amount Within 1 year		1-2 years	2-4 years After 5 years	
Liabilities to credit institutions (non-current)	985 905	67 071	152 974	287 800	704 359
Liabilities to credit institutions (current)	80 455	80 455	-	-	-
Trade payables	297 132	297 132	-	-	-
Contingent consideration	22 432	22 432	-	-	-
Other current liabilities	581 037	581 037	-	-	-
Total	1 966 961	1 048 127	152 974	287 800	704 359

January 1 2022	Cash flows including interest				
	Carrying amount V	Vithin 1 year	1-2 years	2-4 years A	fter 5 years
Liabilities to credit institutions (non-current)	500 630	33 660	73 330	99 942	388 937
Liabilities to credit institutions (current)	-	-	-	-	-
Trade payables	137 196	137 196	-	-	-
Contingent consideration	128 256	128 256	-	-	-
Other current liabilities	378 959	378 959	-	-	-
Total	1 145 041	678 071	73 330	99 942	388 937

Note 22. Related party transactions.

The Group's related parties are primarily its management team and board of directors. For information on remuneration of the management team and the board of directors, see note 6. There have been no transactions with related parties that have had a material impact on the Group's financial position or earnings. The Parent Company Håndverksgruppen Group AS is a related party of other companies in the Group.

Note 23. Events after the reporting date.

Business combinations

HG has completed seven acquisitions during the first five months of the year in 2024 with total annual revenues of approximately NOK 347 million including 221 employees for a purchase price of approximately NOK 260 million at 100 percent ownership. Acquired goodwill is attributable to acquired workforce,

increased market presence and to other synergies that are possible to achieve through further coordination of marketing, purchasing and central costs. No portion of goodwill acquired is deductible for tax purposes.

Details of the preliminary purchase price allocation below. The purchase price allocation is in progress and does not include right of use asset and lease liabilities in accordance with IFRS 16. The final purchase allocation is expected to be completed before year end 2024.

Acquisitions effect on the consolidated statement of		Adjustment	
financial position	Carrying amount	to fair value	Fair value
Brand name	-	6 975	6 975
Customer relations	-	25 573	25 573
Intangible assets, property and equipment	9 272	-	9 272
Right of use asset	-	-	-
Inventory	10 358	-	10 358
Receivables	75 834	-	75 834
Liabilities	- 57 966	-	- 57 966
Deferred tax liability	- 1 468	- 7 161	- 8 629
Total net assets	36 030	25 387	61 417
Fair value of consideration paid			
Cash			180 530
Reinvestment amount			48 790
Contingent cash consideration			30 757
Total consideration			260 077
Goodwill based on preliminary purchase price allocation			198 659

Changes in financing arrangements

The Syndicated Facility Agreement (SFA) was amended after the balance sheet date on 24th of February 2024. The Group added two additional facility commitments. A Payment-In-Kind Facility (PIK Facility) of NOK 200 million and a Revolving Credit Facility (RCF) of NOK 200 million were added.

The PIK Facility is an equity guaranteed loan by one of the largest indirect shareholders, Wall Topco AS. The PIK Facility matures and needs to be repaid including accumulated interest on September 21, 2025. The interest rate is based on market rates.

The RCF was added to the existing facility commitments under the SFA with a maturity on January 1, 2027. The interest rate is based on the SFA setup with an underlying base rate and a margin step-up based on the leverage ratio as defined in the SFA and is cash settled on a quarterly schedule.

In addition, the amortisation schedule was amended with no amortisations in 2024. The leverage ratio (covenant) and the interest margin for all loan facilities within the SFA were also slightly amended.

Note 24. Transition to IFRS.

These financial statements for the year ended December 31 2023 represents the first consolidated financial statements of the Group in accordance with IFRS® Accounting Standards as adopted by the EU.

Accordingly, the financial statements are prepared to comply with IFRS applicable as of December 31, 2023, with comparative figures for the year ended December 31 2022. In preparation of the financial statements, the opening balance of financial position was prepared as of January 1, 2022, the date of transition to IFRS.

The following note explains the adjustments made by the Group in its transition from Norwegian Generally Accepted Accounting Principles (NGAAP) as of January 1 2022, and for the period ended December 31 2022.

IFRS 1 includes selected optional and mandatory exemptions upon transition to IFRS. The Group has chosen to apply the following exemptions:

- IFRS 3 Business Combinations has not been applied to acquisitions of subsidiaries that are considered business under IFRS that occurred before January 1, 2022, this related to 63 acquisitions. Use of this exemption means that the NGAAP carrying amounts of assets and liabilities, that are required to be recognised under IFRS, are their deemed cost at the date of the acquisition. After the date of the acquisition, measurement is in accordance with IFRS.
 - The Group did not recognise any assets or liabilities that were not recognised under NGAAP or excluded any previously recognised amounts as a result of IFRS recognition requirements.
- IFRS 1 also requires that the NGAAP carrying amount of goodwill must be used in the opening IFRS statement of financial position (apart from adjustments for goodwill impairment and recognition or derecognition of intangible assets) at the date of transition to IFRS. The Group has recognised the carrying amount of Goodwill according to NGAAP as of January 1, 2022. In accordance with IFRS 1, the Group has tested goodwill for impairment at the date of transition to IFRS. There was no impairment recognised on goodwill on January 1, 2022. Details on the impairment test is included in note 11.
- The Group has elected to apply the approach in IFRS 1.D9B related to IFRS 16 Leases. The Group assessed all contracts existing as of January 1, 2022, to determine whether a contract contains a lease based upon the conditions in place as at January 1 2022. Therefore, lease liabilities are calculated based on the remaining lease term as of January 1, 2022. The right-of-use-asset is measured at an amount equal to the lease liability, adjusted by the amount any prepaid or accrued lease payments relating to that lease recognised in the statement of financial position immediately before the date of transition to IFRS.
- For leases with less than twelve months remaining lease term the Group has accounted for (including disclosure of information about) these leases as if they were short-term leases accounted for in accordance with paragraph 6 of IFRS 16.

Reconciliation of the statement of financial position as at 01.01.2022

			Effect of	
			transition to	
Assets	Note	NGAAP	IFRS	IFRS
(All figures in NOK 1 000)				
Non-current assets				
Goodwill		1 085 554	-	1 085 554
Intangible assets	Α	1 854	- 1 785	69
Property and equipment		51 433	-	51 433
Right-of-use assets	В	54 013	220 022	274 035
Other non-current assets		3 714	-	3 714
Total non-current assets		1 196 568	218 237	1 414 805
Current assets				
Inventories		44 141	-	44 141
Trade receivables		418 693	-	418 693
Other receivables		43 505	-	43 505
Cash and cash equivalents		244 580	-	244 580
Total current assets		750 919	-	750 919
Total assets		1 947 487	218 237	2 165 724
Equity and liabilities				
• •				
(All figures in NOK 1 000) Equity				
Share capital		476		476
Share premium		690 433	-	690 433
•		- 2 087	-	- 2 087
Foreign exchange reserve Retained earnings	С	- 2 007 - 3 577	- 1 127	- 4 704
Non controlling interest	C	965	- 1 127	965
Total equity		686 209	- 1 127	685 083
Liabilities		000 207	1 127	003 003
Deferred tax		11 595	-	11 595
Liabilities to credit institutions		500 630	-	500 630
Lease liabilities	В	54 671	160 954	215 625
Total non-current liabilities		566 896	160 954	727 850
Current liabilities				_
Trade payables		137 196	-	137 196
Current lease liabilities	В	-	58 410	58 410
Contingent consideration		128 256	-	128 256
Income tax payable		49 972	-	49 972
Other current liabilities		378 959	-	378 959
Total Current liabilities		694 382	58 410	752 793
Total liabilities		1 261 278	219 364	1 480 643
Total equity and liabilities		1 947 487	218 238	2 165 724
			0 _50	

Notes to the reconciliation of transitional effects 01.01.2022

Note A) Treatment of cost related to software as a service arrangement.

Under NGAAP cost incurred with regard to the implementation of software as a service arrangement (set-up cost) are capitalized if the group would benefit from the cost incurred in future period. As the cost are incurred in relation to an intangible asset (the software) not controlled by the group, these costs do not qualify for capitalization under IFRS. Based on this NOK 2 million has been derecognised from the IFRS opening balance sheet.

Note B) Right-of-use assets and lease liabilities IFRS 16.

Under NGAAP, all operational lease contracts with the related lease expenses were expensed on a straight-line-basis over the period of the lease. At transition to IFRS, the present value of remaining future lease payments, discounted using the lessee's incremental borrowing rate on January 1, 2022, are recognised in the consolidated statement of financial position as lease liabilities and right-of-use assets. As a result of the transition right of use assets increased with a total of NOK 220 million, lease liabilities have been increased with a similar amount. The portion of the lease liabilities that corresponds to lease payments for the next twelve months (year 2022) are classified as current liabilities with an amount of NOK 58 million. Details on leases are included in note 13.

Note C) Changes in equity.

The IFRS adjustments of assets and liabilities relating to capitalized cost and leases resulted in a reduction of equity with NOK 1 million. Changes in total equity and retained earnings is specified below.

		Retainded	
	Note	earnings	Total equity
Equity NGAAP 31.12.2021		- 3 577	686 209
Treatment of set-up cost	Α	- 1 785	- 1 785
Removal of financial lease under NGAAP	В	658	658
Equity IFRS 01.01.2022		- 4 704	685 082

Reconciliation of the statement of financial position as at 31.12.2022

			Effect of	
			ransition to	
Assets	Note	NGAAP	IFRS	IFRS
(All figures in NOK 1 000)				
Non-current assets				
Goodwill	Α	1 506 872	44 953	1 551 825
Intangible assets	В	3 915	82 601	86 516
Property and equipment	С	70 602	- 395	70 207
Right-of-use assets	D	108 731	257 498	366 229
Other non-current assets	С	19 240	- 180	19 060
Total non-current assets		1 709 360	384 477	2 093 837
Current assets				
Inventories		68 033	-	68 033
Trade receivables	Е	774 382	- 2 800	771 582
Other receivables		72 591	-	72 591
Cash and cash equivalents		362 121	-	362 121
Total current assets		1 277 127	- 2 800	1 274 327
Total assets		2 986 487	381 677	3 368 164
Equity and liabilities				
(All figures in NOK 1 000)				
Equity				
Share capital		484	-	484
Share premium		776 015	-	776 015
Not registered capital increase		70 791	-	70 791
Foreign exchange reserve	F	- 14 379	3 747	- 10 632
Retained earnings	F	12 590	103 152	115 742
Total equity		845 501	106 899	952 400
Liabilities				
Deferred tax	Н	30 740	17 288	48 028
Liabilities to credit institutions		985 905	-	985 905
Lease liabilities	D	110 879	167 484	278 363
Total non-current liabilities		1 127 524	184 772	1 312 296
Current liabilities				
Liabilities to credit institutions		80 455	-	80 455
Trade payables		297 132	-	297 132
Current lease liabilities	D	-	90 593	90 593
Contingent consideration		22 432	-	22 432
Income tax payable		31 819	-	31 819
Other current liabilities	С	581 624	- 587	581 037
Total Current liabilities		1 013 462	90 006	1 103 468
Total liabilities		2 140 986	274 778	2 415 764
				_
Total equity and liabilities		2 986 487	381 677	3 368 164

Effect of

Notes to the reconciliation of transitional effects 31.12.2022

Note A) IFRS adjustments to goodwill.

Under NGAAP, goodwill was amortised during 2022. In addition, in the purchase price allocations under NGAAP no intangible asset's part from goodwill was identified. Goodwill is not amortised under IFRS, based on this the amortisation during 2022 has been reversed with NOK 134 million, increasing goodwill in the balance sheet. As part of the transition to IFRS new purchase price allocations has been performed for all business combinations during 2022. Based on the new purchase price allocation goodwill was adjusted for intangible assets identified and the accounting treatment of transaction cost. After the reductions based on the new purchase price allocation and translation differences the net adjustment to goodwill amounted to NOK 45 million. Details on business combinations are included in note 3.

Note B) IFRS adjustments to intangible assets.

Based on the new purchase price allocations performed for business combinations during 2022 intangible assets in form of customer relationship (NOK 70 million) and brand names (NOK 22 million) has been recognised in the statement of financial position. Amortisations of these assets amounted to NOK 5 million as of year-end. As of 31.12.2022 NOK 4 million of capitalised implementation cost regarding software as a service arrangement has been derecognised. Based on these adjustments and taking into account translation differences the carrying amount of intangible assets are increase with NOK 83 million as of 31.12.2022.

Note C) Other adjustments.

As part of the IFRS implementation presentations adjustments has impacted the line items property and equipment other non-current assets and other current liabilities. These adjustments had no impact on equity.

Note D) Right-of-use assets and lease liabilities IFRS 16.

As of 31.12.2022 adjustment to right of use assets amounted to NOK 257 million. Lease liabilities increased with NOK 258 million. The portion of the lease liabilities that corresponds to lease payments for the next twelve months (year 2023) are classified as current liabilities with an amount of NOK 91 million.

Note E) Provision for expected credit losses.

Under NGAAP provision for credit losses was based on an assessment of receivables focusing of those where there were indications of impairment. Under IFRS a provision should be made for expected credit loss on all receivables. As of 31.12.2022 an estimate for expected credit loss in excess of the NGAAP provision was calculated to NOK 3 million by using a model based on historical loss rates.

Note F) Changes in equity.

The IFRS adjustments of assets and liabilities relating to the IFRS adjustments as of 31.12.2022 resulted in an increase in equity of NOK 107 million, mainly because of the reversal of amortisation of goodwill. Details of the changes in foreign exchanges reserve, retained earnings and total equity is specified in the table below.

		Foreign		
		exchange	Retainded	
	Note	reserve	earnings	Total equity
Equity NGAAP 31.12.2022		- 14 379	12 590	845 501
Reversal of amortisation of goodwill NGAAP	Α	-	133 817	133 817
Other changes from IFRS 3 purchase price allocation	Α	-	3 780	3 780
Transaction costs expensed under IFRS	Α	-	- 24 671	- 24 671
Changes to translations differences goodwill	Α	3 352	-	3 352
Amortisation of intangible assets under IFRS	В	-	- 4 880	- 4 880
Changes to translations differences intangible assets	В	395	-	395
Treatment of set-up cost	В	-	- 3 574	- 3 574
Removal of financial lease under NGAAP	D	-	2 148	2 148
Effect of IFRS 16 lease ccounting	D	-	- 2 727	- 2 727
Provision for expected credit loss	Ε	-	- 2 800	- 2 800
Deferred tax changes	Н	-	2 059	2 059
Total changes in equity		3 747	103 152	106 898
Equity IFRS 31.12.2022		- 10 632	115 742	952 400

Note H) Deferred tax.

The provision for deferred tax was increase by NOK 17 million due to the resulting temporary differences resulting for the IFRS adjustments as of 31.12.2022.

	Note	NGAAP	Effect of transition to IFRS	IFRS
(All figures in NOK 1 000)	Note	NOAAI	to II KS	11 11.3
Revenues from contracts with customers		3 824 553	_	3 824 553
Other operating income		7 377	-	7 377
Total operating income		3 831 930	-	3 831 930
Operating expenses				
Subcontractors		627 201	-	627 201
Cost of materials		914 892	-	914 892
Employee benefit expenses		1 587 831	-	1 587 831
Depreciation of property and equipment		23 350	-	23 350
Depreciation of right of use assets	Α	29 120	39 900	69 020
Amortisation of intangible assets and goodwill	В	134 680	- 129 689	4 991
Other operating expenses	С	391 511	- 17 443	374 068
Total operating expenses		3 708 585	- 107 232	3 601 353
Operating result		123 345	107 232	230 577
Finance income and expense				
Finance income		8 645	-	8 645
Net foreign exchange gains (-losses)		- 717	-	- 717
Finance expense	D	62 501	9 187	71 688
Net finance income and expense		- 54 573	- 9 187	- 63 760
Profit before tax		68 772	98 045	166 817
Tax expense	E	48 429	- 2 059	46 370
Profit		20 343	100 104	120 447
Other comprehensive income Items that will or may be reclassified to profit or loss:				
Exchange gains arising on translation of foreign operation	F		- 8 545	- 8 545
Total comprehensive income		20 343	91 559	111 902

Notes to the reconciliation of the consolidated statement of profit or loss and other comprehensive income for 2022

Note A) Amortisation of right-of-use assets.

The IFRS adjustment of NOK 40 million reflects the increase in amortisation of right of use asset due to the increase of right of use assets recognised under IFRS.

Note B) Amortisation of intangible assets and goodwill.

The reduction in amortisation of NOK 130 million reflects the reversal of goodwill amortisation under NGAAP of NOK 134 million and reversal of amortisation of capitalised set up cost for software as a service arrangement of NOK 1 million. Amortisation of customer relations and brand names reduces the effect of the reversals with NOK 5 million.

Note C) Other operating expenses.

The IFRS adjustment (decrease) of NOK 17 million reflects the treatment of transaction cost (NOK 25 million) in business combinations, the treatment of lease payment (reduced expense with NOK 47 million) on operating leases, increased provision for expected credit losses (NOK 3 million) and the treatment of set up cost (NOK 2 million) that are expensed under IFRS.

Note D) Changes to finance expenses.

The IFRS adjustment of NOK 9 million reflects the increase in calculated interest on lease liabilities.

Note E) Changes in tax expenses.

The IFRS adjustments to the tax expense reflects the change in temporary differences due to the IFRS adjustments in the income statement.

Note F) Change in other comprehensive income.

Other comprehensive income is not presented under NGAAP. The IFRS adjustment of NOK 9 million relates to translation differences, which is recognised directly in equity under NGAAP.

Reconciliation of statement of cash flows for 2022

			Effect of	
			transition to	
(All figures in NOK 1 000)	Note	NGAAP	IFRS	IFRS
Cash flows from operating activities				
Profit before tax	Α	68 770	98 047	166 817
Cash flows from operating activities	В	205 562	131 533	337 095
Cash used in investing activities	С	- 653 752	139 270	- 514 482
Cash from financing activities	D	565 730	- 268 597	297 133
Net increase in cash and cash equivalents	Е	117 540	2 205	119 746
Cash and cash equivalents at beginning of year		244 580	-	244 580
Foreign exchange effect on cash and cash equivalents	Ε		- 2 205	- 2 205
Cash and cash equivalents at end of year		362 120		362 121

Notes to the reconciliation of statement of cash flows for 2022

Note A) Profit before tax.

The IFRS adjustment to profit before tax are described in the notes to the reconciliation of the income statement.

Note B) Cash flows from operating activities.

The IFRS adjustment of NOK 130 million reflects different in presentation of finance expenses (NOK 57 million) and lease payments (NOK 75 million). In addition, NOK 5 million is reclassified from operating cash flows to investing activities and NOK 2 million is reclassified from operating cash flows to financing activities.

Note C) Cash used in investing activities.

The IFRS adjustment reflects a reclassification from operating to investing activities of NOK 5 million, and a reclassification of the payment of contingent consideration of NOK 135 million from investing activities to financing activities.

Note D) Cash from financing activities.

The IFRS adjustment of NOK 134 million reflects difference in presentation of finance expenses (NOK 57 million) and lease payments NOK 75 million. The items are included in operating activities in the NGAAP cash flows but presented as part of financing activities in the IFRS cash flow statement. The payments of contingent considerations are reclassified from investing activities to financing activities with an amount of NOK 135 million. In addition NOK 2 million is reclassified from operating activities.

Note E) Net increase in cash and cash equivalents and foreign currency.

Translation differences are presented as part of the net change in cash and cash equivalents in the NGAAP cash flow statement. These are presented separately in the IFRS cash flow statement.

Note 25. Corporate structure.

In addition to the Parent company, the following companies are included in the consolidated financial statement for 2023.

Subsidiaries	Head office	Ownership
HG Håndverksgruppen Norge AS	Norway- Oslo	100%
Regnbuen Malermesterbedrift AS	Oslo	100%
Malermester Petter Skovholt AS	Oslo	100%
Malermestrene Jensen AS	Sandefjord	100%
Risanger & Sønn AS	Haugesund	100%
Sverresborg Malerservice AS	Trondheim	100%
Arvid Bendixen AS	Bodø	100%
Schwenke & Sønn AS	Tromsø	100%
Malerfirma K. Nilsen AS	Bergen	100%
Malco AS	Kristiansand	100%
Nime AS	Skodje	100%
H & M Malerservice AS	Stavanger	100%
Malerbua AS	Skien	100%
Schwenke & Richardsen AS	Finnsnes	100%
Jostein Skjetne AS	Frei	100%
Noren Maler og Byggtapetserforretning AS	Torp	100%
Malermester Meusburger AS	Odda	100%
Malermester Lindvik AS	Stryn	100%
Malermester Eilert & Edvin Holme AS	Sogndal	100%
Maler Anderssen AS	Longyearbyen	100%
Maler Rune Skilbrei AS	Naustdal	100%
Malermester Kvittingen AS	Oslo	100%
Br Blindheim Malerfirma AS	Godvik	100%
Morten Skancke AS	Hamar	100%
Alta Fargehandel AS	Alta	100%
Kåre Christensen AS	Arendal	100%
Lothe & Motzfeldt AS	Drammen	100%
Hemsedal Malerservice AS	Hemsedal	100%
Ragnvald Moe AS	Lillehammer	100%
Malermester Ljungquist AS	Kongsvinger	100%
Rosenborg Malerteam AS	Trondheim	100%
Malermestrene Indre Østland AS	Biri	100%
Malermester Sture Brækstad AS	Ranheim	100%
Industri og Maling AS	Harstad	100%
Dokken og Moen Murmesterforretning AS	Lillehammer	100%
Malermestrene BMV AS	Molde	100%
Buer Bygningsvern AS	Skjetten	100%
Lars E. Strand Malermester og Entrepriseforretning AS	Skjetten	100%

Subsidiaries	Head office	Ownership
HG Håndverksgruppen Norge AS	Norway- Oslo	100%
Malermester Buer AS	Jessheim	100%
Malermester Buer Bergen AS	Nesttun	100%
Malermester Buer Drammen AS	Drammen	100%
Malermester Buer Østfold AS	Grålum	100%
Buer Gruppen AS	Oslo	100%
Murmester Dag Arne Nilsen AS	Sem	100%
Multiflis AS	His	100%
C. Kristoffersen & Sønn AS	Horten	100%
Murmester Lindgren AS	Kristiansand	100%
Prosjekt Håndverk AS	Moss	100%
Brødrene Jakobsen AS	Grimstad	100%
Malermester Kjellsen & Tufte AS	Skien	100%
Tore Werner Olsen AS	Elverum	100%
Andersson & Kjærnsmo AS	Oslo	100%
Murmester Stryken og Gudbrandsen AS	Lierskogen	100%
Murmester Kjell Røttingen AS	Hagavik	100%
Murmester Tor Trygve Pedersen AS	Bergen	100%
Sletvold Tapet og Gulv AS	Jessheim	100%
Johannessen og Hagen AS	Heimdal	100%
Knem og Næsvik AS	Oslo	100%
M-Tek Holding AS	Drammen	100%
M-Tek AS	Drammen	100%
Bergen Takstsenter AS	Straume	100%
M-Tett AS	Drammen	100%
Industrigulvspesialisten AS	Godvik	100%
Løten Malerverksted AS	Løten	100%
Master Malerservice AS	Kløfta	100%
Malermester Blakstad AS	Trondheim	100%
Tapet & MalerCompaniet AS	Sandefjord	100%
Bru & Wiese-Hansen Murmesterforretning AS	Bergen	100%
Trysil Flis & Malersenter AS	Trysil	100%
Teppesalongen AS	Strømmen	100%
Malermester Jan Larsen AS	Tynset	100%
HG Handverksgruppen AB	Sweden -Stockholm	100%
Magnus Johansson & Son Måleri i Borås AB	Borås	100%
Paintab Sverige AB	Trollhättan	100%
Borås Murningsarbeten AB	Borås	100%
Hagman & Hübinette Måleri AB	Johanneshov	100%
Metodgolv i Stockholm AB	Österhaninge	100%
BBM i Uppsala AB	Uppsala	100%
S2 Måleri AB	Göteborg	100%
Bror Ericson Målerifirma i Uddevalla AB	Uddevalla	100%

osidiaries	Head office	Ownership
Handverksgruppen AB	Sweden -Stockholm	100%
Stadsmålarna Bygg & Fasad AB	Sollentuna	100%
Högsbo Plattsättning AB	Mölndal	100%
Högsbo Plattsättning Service AB	Mölndal	100%
Målarkompaniet i Östersund AB	Östersund	100%
Skoglund & Björnsson Måleri i Västsverige AB	Partille	100%
K360 Nordic AB	Uppsala	100%
Mobergs Golv AB	Borås	100%
Sundbybergs Plattsättning Entreprenad AB	Skogås	100%
Magenta Måleri AB	Uppsala	100%
LD Golv & Platt AB	Åkersberga	100%
Öfverbergs Golv & Inredningar AB	Solna	100%
Stockholms Golvtjänst AB	Farsta	100%
Miljönären Golv AB	Falun	100%
Miljönären Måleri Entreprenad AB	Borlänge	100%
Miljönären Måleri AB	Borlänge	100%
Miljönären Färg & Tapet AB	Borlänge	100%
Miljönären KM Pavo Måleri AB	Östersund	100%
Miljönären Lebe Golv AB	Borlänge	100%
Miljönären HQ AB	Borlänge	100%
Golvteam i Huskvarna AB	Huskvarna	100%
Mats Winlund Måleri AB	Söderhamn	100%
Haninge Terrazzogolv AB	Vendelsö	100%
F C Mureri AB	Göteborg	100%
Lödde Måleri AB	Löddeköpinge	100%
Dextry Group AB	Hägersten	100%
Bröderna Siljendahl Måleri AB	Hägersten	100%
Södermalms Glas & Fönsterrenovering AB	Hägersten	100%
Malmstens Måleri och Färgsättning AB	Nynäshamn	100%
NP Måleri & Fastighetsservice AB	Bromma	100%
Deler Måleri AB	Enskede	100%
Kent Ohsol Målab AB	Kållered	100%
Måla i Skåne AB	Malmö	100%
Skånska Tak Entreprenad AB	Sjöbo	100%
P & A Måleri i Norrköping AB	Norrköping	100%
Björsons Måleri Eftr. AB	Katrineholm	100%
ÅJ Måleri AB	Karlstad	100%
Nymålat i Skelleftea AB	Skellefteå	100%
Larssons Måleri i Umeå AB	Umeå	100%
Larssons Entreprenad i Umeå AB	Umeå	100%
Dalarö Målerservice AB	Dalarö	100%
City Golv i Göteborg AB	Askim	100%
Niclas Österberg Måleri AB	Söderhamn	100%

Subsidiaries	Head office	Ownership
HG Handverksgruppen AB	Sweden -Stockholm	100%
AB Golvinteriör	Trelleborg	100%
AB Golvinteriör i Ystad	Ystad	100%
Holmströms golvläggning i Västerås AB	Västerås	100%
HG Danmark Aps	Denmark - Chopenhagen	100%
Dsj Malergruppe A/S	Søborg	100%
Entreprisemaleren A/S	Søborg	100%
Ganløse Malerfirma A/S	Søborg	100%
Malerfirmaet Buhr A/S	Kalundborg	100%
Malerfirmaet Rene Palm A/S	Mariborg	100%
Malerfirmaet Sander & Dam A/S	Søborg	100%
Malerfirmaet Torben Madsen A/S	Søborg	100%
Malerfirmaet Jeppesen Aps	Hirtshals	100%
Malerfirma Ernst Hansen A/S	Tilst	100%
Malermestre Chr. Blegvad & Co A/S	Tilst	100%
Holdingselskabet af 12. Februar 2009 Aps	Rødovre	100%
C. Møllmann & Co A/S	Rødovre	100%
Nielsen & Kromann A/S	Rødovre	100%
2Komp Industrilakering Aps	Rødovre	100%
Farvesalg Aps	Rødovre	100%
Handverksgruppen Deutschland GmbH	Germany - München	100%
Hans Überlacker GmbH & Co. KG	München	100%
Hans Überlacker Verwaltungs GmbH	München	100%
Beck GmbH	Dettingen	100%



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To the General Meeting of Håndverksgruppen Group AS

INDEPENDENT AUDITOR'S REPORT

Opinion

We have audited the financial statements of Håndverksgruppen Group AS, which comprise:

- The financial statements of the parent company Håndverksgruppen Group AS (the Company), which
 comprise the balance sheet as at 31 December 2023, the income statement, statement of cash flows for the
 year then ended, and notes to the financial statements, including a summary of significant accounting
 policies.
- The consolidated financial statements of Håndverksgruppen Group AS and its subsidiaries (the Group), which comprise the balance sheet as at 31 December 2023, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion

- the financial statements comply with applicable statutory requirements,
- the financial statements give a true and fair view of the financial position of the Company as at 31
 December 2023, and its financial performance and its cash flows for the year then ended in accordance
 with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway,
 and
- the consolidated financial statements give a true and fair view of the financial position of the Group as at 31 December 2023, and its financial performance and its cash flows for the year then ended in accordance with IFRS Accounting Standards as adopted by the EU.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company and the Group as required by relevant laws and regulations in Norway and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Board of Directors and the Managing Director (management) are responsible for the information in the Board of Directors' report. Our opinion on the financial statements does not cover the information in the Board of Directors' report.

In connection with our audit of the financial statements, our responsibility is to read the Board of Directors' report. The purpose is to consider if there is material inconsistency between the Board of Directors' report and the financial statements or our knowledge obtained in the audit, or whether the Board of Directors' report otherwise appears to be materially misstated. We are required to report if there is a material misstatement in the Board of Directors' report. We have nothing to report in this regard.

Based on our knowledge obtained in the audit, it is our opinion that the Board of Directors' report



- is consistent with the financial statements and
- contains the information required by applicable statutory requirements.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation of financial statements of the Company that give a true and fair view in accordance with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway, and for the preparation of the consolidated financial statements of the Group that give a true and fair view in accordance with IFRS Accounting Standards as adopted by the EU. Management is responsible for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's and the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern. The financial statements of the Company use the going concern basis of accounting insofar as it is not likely that the enterprise will cease operations. The financial statements of the Group use the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error. We design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- conclude on the appropriateness of management's use of the going concern basis of accounting, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's and the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company and the Group to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves a true and fair view.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

Independent auditor's report Håndverksgruppen Group AS

Deloitte.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Oslo, 08 July 2024 Deloitte AS

Mats Nordal State Authorised Public Accountant

(electronically signed)

Reconciliation of alternative performance measures not defined in accordance with IFRS

The company presents certain alternative performance measures in the Annual Report that are not defined according to IFRS. The company believes that these measures provide useful supplementary information to investors and the company's management since they allow relevant trends to be evaluated. The Group's definitions of these measures may differ from other companies' definitions of the same terms. These alternative performance measures should therefore be viewed as supplementary metrics rather than as a replacement for measures defined according to IFRS. Presented below are definitions of measures that are not defined under IFRS. A reconciliation of these alternative performance measures is provided in the table below.

(All figures in NOK 1 000)	2023	2022
(A) EBITA	272 600	235 568
Amortisation and impairment charges related to intangible assets	24 267	4 991
(B) Operating result	248 333	230 577
(C) Operating income	5 958 605	3 831 930
(A/C) EBITA margin %	4,6	6,1
(B/C) Operating result margin %	4,2	6,0

Definitions

Alternative performance indicators	Definition/calculation	Purpose
EBITA	Operating result before amortisation and impairment charges related to intangible assets	EBITA provides an overall picture of the profit generated from operating activities.
EBITA margin %	Operating result before amortisation and impairment charges related to intangible assets, as a percentage of operating income	EBITA margin is used to measure operational profitability.
Operating result margin %	Profit before interest and taxes, as a percentage of operating income.	Operating result margin is used to measure operational profitability.